

ORDRE DU JOUR

Agenda

Séance régulière du conseil qui aura lieu
à 19 h, le mercredi 23 septembre 2026
*Regular council meeting scheduled for
Wednesday, September 23, 2026, at 7:00 p.m.*

1. **OUVERTURE**
CALL TO ORDER

- Reconnaissance des terres autochtones par la Mairesse / *Indigenous land acknowledgement by the Mayor;*

2. **PRÉSENCE**
ROLL CALL

	In attendance	Absent	With Notice	Without Notice
Mayor Beverly Nantel				
Councillor Hélène Perth				
Councillor Julila Hemphill				
Councillor Krystel Lévesque				
Councillor Jr. Vallières				
CAO-Clerk				
Treasurer/Tax Collector				
Infrastructure Superintendant				
Misc. Municipal Employees				

3. **APPEL ET DÉCLARATION D'INTÉRÊT PÉCUNIAIRE**
DECLARATION OF CONFLICT

4. **ADOPTION DE L'ORDRE DU JOUR**
APPROVAL OF AGENDA

5. ADOPTION DES PROCÈS-VERBAUX
ADOPTION OF MINUTES

- 5.1 Procès-verbal daté du 26 août 2026 de la réunion régulière du conseil municipal / *Regular Municipal Council meeting minutes dated August 26, 2026*; **(Resolution)**

6. DÉLÉGATIONS
DELEGATIONS

7. CORRESPONDANCE
CORRESPONDENCE

- 7.1 Procès-verbal daté du 27 mai 2026 de la Santé publique Algoma / *Algoma Public Health Board of Health meeting minutes dated May 27, 2026*; et / and **(Information / Resolution)**
- 7.2 Lettre datée du 10 septembre 2026 du Ministère des Affaires municipales et du Logement au sujet de la Loi de 2026 sur la responsabilité au niveau municipal / *Letter dated September 10, 2026, from the Ministry of Municipal Affairs and Housing with regards to the Municipal Accountability Act, 2026*; et / and **(Information / Resolution)**
- 7.3 Communiqué de presse daté du 14 septembre 2026 de FONOM et NOMA au sujet des routes du nord / *FONOM and NOMA media release dated September 14, 2026, with regards to northern highways*; et / and **(Information / Resolution)**
- 7.4 Communiqué de presse daté du 2 septembre 2026 de FONOM au sujet de la réforme de la caution / *FONOM media release dated September 2, 2026, with regards to bail reform*; et / and **(Information / Resolution)**
- 7.5 Communiqué de presse daté du 23 juillet 2026 du Canton de Hornepayne au sujet de poursuivre le projet de valorisation avancée des déchets / *Media release dated July 23, 2026, from the Township of Hornepayne with regards to proceeding with the advanced waste-to-resource project*; et / and **(Information / Resolution)**
- 7.6 Présentation de NGL Supply Co. Ltd. au sujet de l'approvisionnement et la distribution à long terme de propane / *NGL Supply Co. Ltd. presentation with regards to the long-term supply and distribution of propane*; et / and **(Information / Resolution)**

- 7.7 Présentation générale et guide du programme du Fonds ontarien d'investissement dans les transports en commun (FOITC), élaborés par le ministère des Transports / *Ontario Transit Investment Fund (OTIF) Program Overview and Guide prepared by the Ministry of Transportation*; et / and **(Information / Resolution)**
- 7.8 Lettre datée du 6 juillet 2026 de la Corporation de la Ville de Bruce Mines au sujet d'une demande de support concernant la pénurie de médecins dans le nord de l'Ontario / *Letter dated July 6, 2026, from the Corporation of the Town of Bruce Mines with regards to a request for support concerning physician shortage in Northern Ontario*; et / and **(Support / Resolution)**
- 7.9 Résolution de l'Association des responsables financiers municipaux de l'Ontario au sujet d'une demande de support relative au doublement permanent du Fonds ontarien pour l'infrastructure communautaire au-delà de 2026 / *Resolution from the Municipal Finance Officers' Association of Ontario with regards to a request for support concerning the permanent doubling of the Ontario Community Infrastructure Fund (OCIF) beyond 2026*; et / and **(Support / Resolution)**
- 7.10 Lettre datée du 20 août, 2026 de la Ville de Latchford au sujet d'une demande de support concernant le financement des révisions du Plan officiel et du règlement général d'urbanisme / *Letter dated August 20, 2026, from the Town of Latchford with regards to a request for support concerning funding for Official Plan and Comprehensive Zoning By-law Reviews*; et / and **(Support / Resolution)**
- 7.11 Résolution datée du 11 août 2026 la Corporation de la Municipalité de Wawa au sujet d'une demande de support concernant les petits hôpitaux et les hôpitaux ruraux qui sont touchés de manière disproportionnée par le sous-financement provincial / *Resolution dated August 11, 2026 from the Corporation of the Municipality of Wawa with regards to a request for support concerning smaller and rural hospitals being disproportionately affected by provincial underfunding*; **(Support / Resolution)**

8. RAPPORT DES COMITÉS ET DÉPARTEMENTS **REPORTS FROM COMMITTEES AND DEPARTMENTS**

- 8.1 Rapport municipal pour le conseil daté du 16 septembre 2026, de la Trésorière / Perceptrice d'impôts, au sujet du renouvellement de notre programme d'assurance municipale / *Municipal Council Report dated September 16, 2026, from the Treasurer / Tax Collector with regards to the renewal of our municipal insurance program*; et / and **(Resolution)**
- 8.2 Avis public – Aidez-nous à nommer notre parc! / *Public notice – Help us name our park!*; et / and **(Resolution)**

- 8.3 Discussion au sujet des prochaines réunions du conseil / *Discussion with regards to the upcoming council meetings*; et / and **(Resolution)**
- 8.4 Discussion générale concernant des sujets variés municipaux / *General discussion with regards to various municipal subjects*; **(Information / Resolution)**

9. RÉGLEMENTS
BY-LAWS

- 9.1 Arrêté-municipal no. 2026-41, étant un règlement visant à confirmer les travaux du Conseil de la Corporation du Canton de Dubreuilville à sa séance régulière tenue le 23 septembre 2026 / *By-Law No. 2026-41, being a By-law to confirm the proceedings of the Council of the Corporation of the Township of Dubreuilville at its regular meeting held on September 23, 2026*; **(Resolution)**

10. AJOUT
ADDENDUM

11. ASSEMBLÉE A HUIS CLOS
CLOSED SESSION

12. AJOURNEMENT
ADJOURNMENT



THE CORPORATION OF THE TOWNSHIP OF DUBREUILVILLE

-MINUTES-

Regular Council Meeting held on
August 26, 2026, at 7:00 p.m.
Council Chambers

PRESENT: Mayor, B. Nantel
Councillor, H. Perth
Councillor, K. Lévesque
Councillor, Jr. Vallières

ABSENT: Councillor, J. Hemphill – with notice

STAFF: CAO-Clerk, Shelley B. Casey
EDO, Chantal Croft
Administrative Assistant, Pascale Gamache

Mayor B. Nantel called the meeting to order at 7:03 p.m.

26-160 Moved By: Councillor K. Lévesque
Seconded By: Councillor H. Perth

Whereas that the agenda for the regular municipal council meeting dated August 26, 2026, be adopted as submitted.

Carried

26-161 Moved By: Councillor H. Perth
Seconded By: Councillor K. Lévesque

Whereas that the Council of the Corporation of the Township of Dubreuilville hereby wishes to acknowledge and approve the following municipal council meeting minutes as submitted:

- Regular Municipal Council meeting minutes dated July 8, 2026.

Carried

26-162 Moved By: Councillor K. Lévesque
Seconded By: Councillor H. Perth

Whereas that the following be received as information only:

- 7.1 Letter dated July 7, 2026, from the Ministry of Northern Economic Development and Growth, Office of the Minister; and
- 7.2 2025 Superior East O.P.P Detachment Board Annual Report; and
- 7.3 Rural Ontario Municipal Association (ROMA) 2025 Annual Report; and
- 7.4 2026 – 2029 Superior East O.P.P. Detachment Action Plan; and
- 7.5 Letter dated August 14, 2026, from the Solicitor General with regards to O.P.P. municipal policing cost for 2027; and
- 7.6 Letter dated August 12, 2026, from FONOM with regards to Municipal workforce challenges across Northeastern Ontario; and
- 7.7 Letter dated July 6, 2026, from FONOM with regards to the Northern Shield Energy Corridor; and
- 7.8 Letter dated August 19, 2026, from FONOM with regards to advancing Northern Ontario priorities at the 2026 AMO Conference; and
- 7.9 Inspection of Herbicides Projects for White River, Nagagami and Missinaibi Forests.

Carried

26-163 Moved By: Councillor H. Perth
Seconded By: Councillor K. Lévesque

Whereas that the Council of the Corporation of the Township of Dubreuilville hereby acknowledges and approves the attached Municipal Council Report dated August 20, 2026, from the Fire Chief with regards to the appointment of a new volunteer firefighter, Adrien Powis-Clement, as presented.

Carried

26-164 Moved By: Councillor H. Perth
Seconded By: Councillor K. Lévesque

Whereas that the Council of the Corporation of the Township of Dubreuilville hereby acknowledges and approves the attached Municipal Council Report dated August 20, 2026, from the Fire Chief with regards to the appointment of a new volunteer firefighter, MJ Hoyle, as presented.

Carried

26-165 Moved By: Councillor H. Perth
Seconded By: Councillor K. Lévesque

Whereas that the Council of the Corporation of the Township of Dubreuilville hereby acknowledges and approves the attached Municipal Council Report dated August 20, 2026, from the Fire Chief with regards to expense cost recovery with Fire Marque Inc., as presented.

Carried

26-166 Moved By: Councillor K. Lévesque
Seconded By: Councillor Jr. Vallières

Whereas that the Council of the Corporation of the Township of Dubreuilville hereby acknowledges and approves the attached Municipal Council Report dated July 24, 2026, from the Economic Development Officer and the Infrastructure Superintendent with regards to the award of contract for the replacement of the accessible lift at the Recreation Centre, KLP Elevators & Lifts Inc., as presented.

Carried

26-167 Moved By: Councillor H. Perth
Seconded By: Councillor Jr. Vallières

Whereas that the Council of the Corporation of the Township of Dubreuilville hereby acknowledges and approves the attached Municipal Council Report dated July 7, 2026, from the Economic Development Officer with regards to the award of contract for the children's playground and splashpad park project, Blue Imp Recreational Products Ltd., as presented.

Carried

26-168 Moved By: Councillor H. Perth
Seconded By: Councillor K. Lévesque

Whereas that the Council of the Corporation of the Township of Dubreuilville hereby acknowledges and approves the attached Municipal Council Report dated August 19, 2026, from the Economic Development Officer with regards to the municipal complex emergency generator replacement project, Option 2 recommendation, as presented.

Carried

26-169 Moved By: Councillor K. Lévesque
Seconded By: Councillor Jr. Vallières

Whereas that the Council of the Corporation of the Township of Dubreuilville hereby acknowledges and approves the attached Municipal Council Report dated August 21, 2026, from the CAO-Clerk with regards to the declaration of surplus property and proposed sale of 332 Bouleaux Street to Algoma District Services Administration Board (ADSAB), as presented.

Carried

26-170 Moved By: Councillor H. Perth
Seconded By: Councillor Jr. Vallières

Whereas that By-Law No. 2026-34, being a By-law to confirm the proceedings of the Council of the Corporation of the Township of Dubreuilville at its regular meeting held on August 26, 2026, be adopted as presented.

Carried

26-171 Moved By: Councillor H. Perth
Seconded By: Councillor K. Lévesque

Whereas that By-Law No. 2026-35, being a By-law to authorize the execution of an Agreement of Purchase and Sale between the Corporation of the Township of Dubreuilville and Nathalie Lacroix, be adopted as presented.

Carried

26-172 Moved By: Councillor H. Perth
Seconded By: Councillor K. Lévesque

Whereas that By-Law No. 2026-36, being a By-law to authorize the execution of an Agreement of Purchase and Sale between the Corporation of the Township of Dubreuilville and Marcel Ducharme and Elena Cristina Mieila, be adopted as presented.

Carried

26-173 Moved By: Councillor K. Lévesque
Seconded By: Councillor H. Perth

Whereas that By-Law No. 2026-37, being a By-law to enter into a grant contract between the Ontario Trillium Foundation (OTF) and the Corporation of the Township of Dubreuilville, be adopted as presented.

Carried

26-174 Moved By: Councillor H. Perth
Seconded By: Councillor Jr. Vallières

Whereas that By-Law No. 2026-38, being a By-law to enter into a conditional contribution agreement between the Northern Ontario Heritage Fund Corporation (NOHFC) and the Corporation of the Township of Dubreuilville, be adopted as presented.

Carried

26-175 Moved By: Councillor K. Lévesque
Seconded By: Councillor H. Perth

Whereas that By-Law No. 2026-39, being a By-law to authorize the Corporation of the Township of Dubreuilville to enter into an agency agreement with Fire Marque Inc. for the provision of services through indemnification technology with respect to insured perils through the insurance policies of the owner or tenant of the incident site, be adopted as presented.

Carried

26-176 Moved By: Councillor K. Lévesque
Seconded By: Councillor H. Perth

Whereas that By-Law No. 2026-40, being a By-law to authorize cost recovery (fees) with respect to Fire Department Specific Response, be adopted as presented.

Carried

26-177 Moved By: Councillor H. Perth
Seconded By: Councillor K. Lévesque

Whereas that we adjourn to go in closed session at 7:57 p.m.

- 11.1 The meeting is held for the purpose of discussing personal matters about and identifiable individual, including municipal or local board employees; and (Municipal Act, 2001, S.O. 2001, c. 25, s. 239 (2) (b)).
- 11.2 The meeting is held for the purpose of discussing a proposed or pending acquisition or disposition of land by the Municipality or local board; and (Municipal Act, 2001, S.O. 2001, c. 25, s. 239 (2) (c)).
- 11.3 The meeting is held for the purpose of discussing advice that is subject to solicitor-client privilege, including communication necessary for that purpose; (Municipal Act, 2001, S.O. 2001, c. 25, s. 239 (2) (f)).

Carried

26-178 Moved By: Councillor H. Perth
Seconded By: Councillor K. Lévesque

Whereas that we reconvene in regular municipal council meeting at 8:22 p.m.

Carried

26-179 Moved By: Councillor K. Lévesque
Seconded By: Councillor H. Perth

Whereas that this regular municipal council meeting dated August 26, 2026, hereby adjourn at 8:22 p.m.

Carried

Mayor

CAO/Clerk

Board of Health Meeting
MINUTES
Wednesday, May 27, 2026 - 5:00 pm
SSM Algoma Community Room | Videoconference

BOARD MEMBERS

PRESENT: Sally Hagman
Donald McConnell - 2nd Vice-Chair
Luc Morrisette
Beverly Nantel
Sonny Spina
Suzanne Trivers - Board Chair
Jody Wildman - 1st Vice-Chair
Natalie Zagordo

APH MEMBERS

Dr. Jennifer Loo - Medical Officer of Health/CEO
Dr. John Tuinema - Associate Medical Officer of Health &
Director of Health Protection
Kristy Harper - Director of Health Promotion & Chief Nursing Officer
Rick Webb - Director of Corporate Services
Leslie Dunseath - Manager of Accounting Services
Leo Vecchio - Manager of Communications
Trina Mount - Executive Assistant

GUESTS: Lindsay Garofalo, Collective Results
REGRETS: Sonia Tassone

1.0 Meeting Called to Order: 5:00 pm

- a. Land Acknowledgment**
- b. Roll Call**
- c. Declaration of Conflict of Interest**

S. Trivers welcomed the Board of Health members, acknowledging Beverly Nantel attending her first meeting as representative for The Municipality of Wawa, Township of White River, and Township of Dubreuilville. The land acknowledgment was read, roll call was taken and the Board was asked for declarations of conflict of interest, to which none were declared.

2.0 Adoption of Agenda

RESOLUTION

2026-54

Moved: D. McConnell

Seconded: N. Zagordo

THAT the Board of Health agenda dated May 27, 2026, be approved as presented.

CARRIED

3.0 Delegations / Presentations

- a. Strategic Plan Presentation - Collective Results**

Lindsay Garofalo, from Collective Results, presented the finalized three-to-five-year strategic plan for the Board's consideration, following which discussion took place and the plan was subsequently approved.

RESOLUTION

2026-55

Moved: S. Hagman

Seconded: S. Spina

THAT the Board of Health approve the Strategic Plan as presented.

CARRIED

4.0 Adoption of Minutes of Previous Meeting

RESOLUTION

2026-56

Moved: L. Morrisette

Seconded: S. Hagman

THAT the Board of Health meeting minutes dated April 22, 2026, be approved as presented.

CARRIED

5.0 Reports to the Board

- a. Medical Officer of Health and Chief Executive Officer Reports**

MOH Report - May 2026

- Algoma Public Health and Sault College Nursing Partnership - Introduction of the Northern Ontario Public Health Nursing Elective Course
- Algoma Public Health Living Wage Certification

Dr. Loo provided an update on the temporary leasing of space to Algoma Family Services, speaking to programs involved and the evaluation process for tenant compatibility.

The partnership with Sault College supporting nursing education in public health was highlighted.

APH's certification as an Ontario Living Wage network employer was announced, with Rick and Leslie providing detail related to budget impact.

**RESOLUTION
2026-57**

Moved: N. Zagordo
Seconded: D. McConnell

THAT the report of the Medical Officer of Health and CEO for May 2026, be accepted as presented.

CARRIED

b. Finance and Audit

i. Unaudited Financial Statements ending March 31, 2026.

L. Dunseath provided an overview of the Financial Statements.

**RESOLUTION
2026-58**

Moved: S. Spina
Seconded: J. Wildman

THAT the Board of Health accepts the Unaudited Financial Statements for the period ending March 31, 2026, as presented.

CARRIED

c. Governance

i. Governance Committee Chair Report

**RESOLUTION
2026-59**

Moved: D. McConnell
Seconded: N. Zagordo

THAT the May 5, 2026, report of the Governance Committee Chair be accepted as presented.

CARRIED

ii. Briefing Note: Indigenous Membership and/or Representation at the Governance Level

Discussion took place. The Governance Committee will work with staff to develop an Indigenous engagement plan for the Board. It was agreed that Board member participation in Indigenous safety cultural training, aligned with requirements for staff training, would be valuable once the new board is formed post-municipal elections. Going forward the Board to be informed of upcoming Indigenous events to facilitate participation. Dr. Loo went on to describe the relationship between the briefing note and the Board's role in the newly adopted strategic plan. She also outlined upcoming engagement opportunities.

**RESOLUTION
2026-60**

Moved: D. McConnell
Seconded: S. Hagman

THAT the Board accept briefing note and the recommendations within supporting Indigenous membership and/or representation at the Governance level as presented.

CARRIED

**RESOLUTION
2026-61**

Moved: D. McConnell
Seconded: S. Spina

THAT the Board of Health approves, Policy 02-05-075 - Elections and Selection Process for Board Chair, Vice Chairs or Committee Members, as amended.

CARRIED

iv. Policy 02-05-015 - Conflict of Interest

**RESOLUTION
2026-62**

Moved: D. McConnell
Seconded: S. Spina

THAT the Board of Health approves **Policy 02-05-015 - Conflict of Interest**, as amended.

CARRIED

v. Policy 02-05-025 - Remuneration

**RESOLUTION
2026-63**

Moved: D. McConnell
Seconded: N. Zagordo

THAT the Board of Health approves, **Policy 02-05-025 - Remuneration**, as amended.

CARRIED

6.0 Correspondence - for information

- a. Letter from Public Health Sudbury & Districts, regarding Endorsement of Algoma Public Health Position Statement on Infant Hepatitis B Vaccination, dated April 24, 2026
- b. Letter from Community Drug Strategy for the City of Greater Sudbury, regarding Harm Reduction, A Key Component of a Comprehensive Substance Use Approach, dated May 1, 2026
- c. Position Statement from Community Drug Strategy for the City of Greater Sudbury, regarding Harm Reduction, A Key Component of a Comprehensive Substance Use Approach
- d. Letter from Algoma Public Health, in support of Alcohol Labelling Policy (Bill S-202), dated May 15, 2026
- e. Letter from Algoma Public Health, regarding Healthy Smiles Ontario Fee Schedule and Access to Dental Care for Children and Youth, dated May 21, 2026
- f. alPHa Info Break May-June, May 15, 2026

7.0 In-Camera: 6:00 pm

For discussion of labour relations and employee negotiations, matters about identifiable individuals, adoption of in camera minutes, security of the property of the board, litigation or potential litigation, information supplied in confidence to the Board of Health by the Province / Ministry of Health.

**RESOLUTION
2026-64**

Moved: B. Nantel
Seconded: N. Zagordo

THAT the Board of Health go in-camera.

CARRIED

8.0 Open Meeting: 6:02 pm

There were no resolutions resulting from the in-camera meeting.

9.0 Meeting Evaluation: Biannual BOH Meeting Evaluation

The evaluation was sent out; results will be brought forward to the Board of Health meeting in June.

10.0 Announcements / Next Committee Meetings:

alPHa Workplace Health & Wellness Month - May 2026

APH Employee Appreciation Day 2026

Friday, **May 29, 2026**

10:00 am-3:00 pm

Sault College Multi-Media Room B1170

Finance and Audit Committee Meeting
Wednesday, **June 3, 2026** @ 5:00 pm
SSM Algoma Community Room | Video Conference

aPHa 2026 Annual General Meeting and Conference
June 8-10, 2026
Toronto

Board of Health Meeting
Wednesday, **June 24, 2026**
SSM Algoma Community Room | Video Conference

Governance Committee Meeting
Tuesday, **September 15, 2026** @ 2:00 pm
SSM Algoma Community Room | Video Conference

11.0 Adjournment: 6:06 pm

RESOLUTION
2026-68

Moved: S. Spina
Seconded: D. McConnell

THAT the Board of Health meeting adjourns.

CARRIED



Suzanne Trivers, Chair
June 24, 2026
Date



Trina Mount, Executive Assistant
June 24, 2026
Date

**Ministry of
Municipal Affairs
and Housing**

Office of the Minister

777 Bay Street, 17th Floor
Toronto ON M7A 2J3
Tel.: 416 585-7000

**Ministère des
Affaires municipales
et du Logement**

Bureau du ministre

777, rue Bay, 17^e étage
Toronto (Ontario) M7A 2J3
Tél. : 416 585-7000



234-2026-3320

10 septembre 2026

Bonjour au président/à la présidente du conseil municipal,

Je vous écris pour vous informer que le contenu des règlements proposés en application de la [Loi de 2026 sur la responsabilité au niveau municipal](#), qui a reçu la sanction royale le 2 juin 2026, est désormais publié sur le Registre de la réglementation de l'Ontario afin de recueillir les commentaires du public.

Cette loi constitue une avancée majeure vers le renforcement de la responsabilité des administrations locales et de la confiance du public envers celles-ci. Si les modifications apportées par cette loi entraient en vigueur, le ministère des Affaires municipales et du Logement propose d'adopter des règlements qui:

1. établissent un code de déontologie municipal normalisé à l'intention des membres des conseils municipaux et de certains conseils locaux;
2. établissent des processus d'enquête normalisés pour les commissaires à l'intégrité municipaux;
3. établissent les exigences en matière d'éducation et de formation applicables aux commissaires à l'intégrité municipaux, ainsi qu'aux membres des conseils municipaux et de certains conseils locaux.

J'accorde une grande importance à votre point de vue en tant que président/présidente du conseil municipal et vous encourage à faire part de commentaires au moyen du Registre de la réglementation au nom de votre municipalité, y compris les points de vue et les commentaires des membres du conseil : [Proposition de règlement visant à établir un code de déontologie municipal normalisé; processus et exigences en matière d'éducation et de formation relatifs aux commissaires à l'intégrité municipaux | regulatoryregistry.gov.on.ca/fr](#)

La période de consultation publique pour cette proposition se tiendra jusqu'au 2 octobre 2026. Vos commentaires contribueront à orienter l'élaboration de ces règlements et à favoriser leur mise en œuvre efficace d'ici le début du nouveau mandat du conseil municipal, le 15 novembre 2026.

Si vous avez des questions concernant cette proposition, veuillez communiquer avec Robert Dodd, chef de cabinet, Bureau du ministre, ministère des Affaires municipales et du Logement Robert.Dodd@ontario.ca.

J'attends avec impatience vos commentaires.

Cordialement,

A handwritten signature in blue ink that reads "Robert J. Flack". The signature is fluid and cursive, with a long horizontal stroke at the end.

L'honorable Robert J. Flack
Ministre des Affaires municipales et du Logement

cc : Robert Dodd, chef de cabinet, Bureau du ministre, ministère des Affaires
municipales et du Logement
Martha Greenberg, sous-ministre des Affaires municipales et du Logement
Laurie Miller, sous-ministre adjointe, Division des administrations locales
Sean Fraser, sous-ministre adjoint, Division des activités relatives aux
municipalités et au logement
Directeur général/directrice générale de l'administration de la municipalité
Secrétaire municipal/secrétaire municipale

**Ministry of
Municipal Affairs
and Housing**

Office of the Minister

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et du Logement**

Bureau du ministre

777, rue Bay, 17^e étage
Toronto (Ontario) M7A 2J3
Tél. : 416 585-7000



234-2026-3320

September 10, 2026

Dear Head of Council,

I am writing to advise that the content of proposed regulations under the [Municipal Accountability Act, 2026](#), which received Royal Assent on June 2, 2026, is now posted on Ontario's regulatory registry for public comment.

The Act represents a significant step toward strengthening accountability and public confidence in local government. If the changes made by this Act are brought into force, the Ministry of Municipal Affairs and Housing is proposing regulations that would:

1. Establish a standardized municipal code of conduct for members of council and certain local boards;
2. Establish standardized municipal integrity commissioner inquiry processes; and
3. Establish education and training requirements for municipal integrity commissioners and for members of councils and certain local boards.

I value your perspective as Head of Council and encourage you to provide comments through the Regulatory Registry on behalf of your municipality, including any views or feedback from members of council: [Proposal for Regulations to Establish a Standardized Municipal Code of Conduct; Municipal Integrity Commissioner Processes and Education and Training Requirements | regulatoryregistry.gov.on.ca](#)

The proposal is open for public comment until October 2, 2026. Feedback will help inform the development of these regulations and support their effective implementation for the start of the new municipal council term on November 15, 2026.

If you have any questions regarding the proposal, please contact Robert Dodd, Chief of Staff, Minister's Office, Ministry of Municipal Affairs and Housing
Robert.Dodd@ontario.ca.

I look forward to receiving your input.

Sincerely,

A handwritten signature in blue ink that reads "Robert J. Flack".

Hon. Robert J. Flack
Minister of Municipal Affairs and Housing

cc : Robert Dodd, Chief of Staff, Minister's Office, Ministry of Municipal Affairs and Housing
Martha Greenberg, Deputy Minister of Municipal Affairs and Housing
Laurie Miller, Assistant Deputy Minister, Local Government Division
Sean Fraser, Assistant Deputy Minister, Municipal and Housing Operations Division
Municipal Chief Administrative Officer
Municipal Clerk

FOR IMMEDIATE RELEASE

FONOM and NOMA Call for Federal-Provincial Partnership to Four-Lane Highways 11 and 17

September 14, 2026 - Northern Ontario - The Federation of Northern Ontario Municipalities (FONOM) and the Northwestern Ontario Municipal Association (NOMA) are calling on the Ontario and federal governments to establish a jointly funded, phased plan to upgrade Highways 11 and 17 to four lanes.

In a joint letter to Premier Doug Ford, the organizations noted that both the Premier and Prime Minister Mark Carney have recognized the importance of these critical east-west corridors. NOMA and FONOM are asking the Province to begin formal discussions with the federal government and develop a plan with clear priorities, timelines and measurable progress.

“Northern communities have waited too long for a comprehensive solution to the safety, reliability and capacity challenges along these highways,” **said FONOM President Dave Plourde**. “With both governments recognizing their importance, now is the time to move from discussion to action and establish four-laning as the long-term objective.”

Highways 11 and 17 connect communities and industries across Northern Ontario while supporting mining, forestry, manufacturing, tourism and the movement of essential goods. The corridors are also important to Canada’s economic and national security, including the movement of military personnel, equipment and supplies.

“These are not simply Northern Ontario highways. They are vital parts of Canada’s national transportation and supply chain network,” **said NOMA President Rick Dumas**. “A federal-provincial partnership would improve safety for Northern residents while strengthening trade, resource development and the movement of goods across the country.”

NOMA and FONOM, representing 154 municipalities, are also requesting that Northern municipalities be included in developing the phased plan. The organizations have offered to meet jointly with Premier Ford and Prime Minister Carney to discuss the next steps.

-30-

Media Contacts:

Dave Plourde, President, FONOM
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FOR IMMEDIATE RELEASE

**FONOM Welcomes Prime Minister's Commitment to Work with Ontario
on Northern Highways**

September 3, 2026

KAPUSKASING, ONTARIO — The Federation of Northern Ontario Municipalities (FONOM) welcomes Prime Minister Mark Carney's commitment to working with the Province of Ontario to make the safety and expansion of Northern Ontario's highways a priority.

While in Thunder Bay, Prime Minister Carney was asked about the federal government's position on four-laning Highways 11 and 17. The Prime Minister recognized the importance of these highways as critical east-west transportation connections and stated that their multi-laning is a priority for the federal government.

FONOM President Dave Plourde says the Prime Minister's comments are encouraging and represent an important opportunity for the federal and provincial governments to work together.

"We are pleased to hear the Prime Minister recognize what Northern municipalities have been saying for years: that Highways 11 and 17 are not simply provincial roads. They are vital east-west connections that serve Northern Ontario, the rest of Ontario and Canada," said Plourde.

"If four-laning is a priority for the federal government, we need to see it become an equally clear priority for the Province of Ontario. Where four-laning is not immediately practical, we need a comprehensive plan to improve safety and mobility."

Prime Minister Carney indicated that he will be speaking with Premier Doug Ford. FONOM believes those discussions provide an important opportunity for both governments to establish a coordinated plan for Northern Ontario's transportation infrastructure.

"The Prime Minister and Premier have a lot of work to do together, and Northern highways need to be part of that conversation," said Plourde. "We need the federal and provincial governments sitting at the same table, identifying the priorities, committing the resources and working together to rectify the longstanding highway safety and transportation challenges facing Northern Ontario."

FONOM has consistently advocated for increased investment in Highways 11 and 17, including

four-laning, highway safety improvements, passing lanes and other measures that will improve the movement of people and goods across Northern Ontario.

“Northern Ontario is growing, and our transportation infrastructure needs to keep pace,” added Plourde. “These highways are essential to our communities, our economy, tourism, resource development and national supply chains. We appreciate the Prime Minister’s recognition of their importance, and we now look forward to seeing that commitment translated into action with the Province.”

Media Contact:

Dave Plourde, President

Federation of Northern Ontario Municipalities

705-335-1615 | fonom.info@gmail.com

About FONOM

The Federation of Northern Ontario Municipalities represents 110 municipalities across Northeastern Ontario. FONOM works to improve residents' quality of life and ensure Northern Ontario's future prosperity by advocating on behalf of its member municipalities.

FOR IMMEDIATE RELEASE

FONOM Calls for Federal-Provincial Cooperation on Bail Reform

September 2, 2026

NORTH BAY, ON – The Federation of Northern Ontario Municipalities (FONOM) is calling on the federal and provincial governments to use the temporary suspension of Ontario’s new cash bail requirements as an opportunity to work together on a coordinated and constitutionally sound approach to bail reform.

An Ontario Superior Court judge has granted an injunction placing the Province’s new cash bail requirements on hold while the court considers a constitutional challenge. The new rules would have required an accused person or their surety to provide the full cash security deposit ordered by the court within two business days of release.

FONOM respects the judicial process and recognizes that the injunction is temporary and does not represent a final ruling on the constitutionality of the Province’s measures. However, the public-safety concerns that led to these reforms remain unresolved.

“The constitutional questions surrounding Ontario’s new requirements must be taken seriously, but so must the concerns being raised by municipalities, police services and victims,” said FONOM President Dave Plourde. “During this pause, the federal and provincial governments should work together to develop a bail-reform solution that respects the responsibilities of both levels of government and can withstand a constitutional challenge.”

Northern municipalities continue to experience the effects of violent and repeat offenders cycling through the justice system. FONOM is particularly concerned about the lack of accountability within the current surety system.

FONOM has been made aware of a troubling situation in Sault Ste. Marie where the same surety was reportedly used seven times in one day for the same accused person, who was arrested seven times.

“A surety is supposed to accept responsibility for supervising an accused person and helping ensure that bail conditions are followed,” Plourde said. “When the same surety can reportedly be used repeatedly without meaningful consequences following additional arrests, it raises serious questions about whether the current system is working as intended.”

FONOM has consistently supported reforms that strengthen accountability for sureties and better address violent and repeat offenders. This includes more consistent enforcement and the forfeiture of pledged funds when bail conditions are breached.

“Being a surety must involve more than signing a document or making a promise that is rarely enforced,” Plourde added. “There must be clear responsibilities and meaningful consequences when those responsibilities are not fulfilled.”

FONOM believes the federal government, which is responsible for Canada's criminal law, and the provincial government, which administers the justice system in Ontario, must collaborate on reforms that are effective, enforceable and constitutionally sound.

"This should not become another jurisdictional dispute between governments," Plourde concluded. "Both levels of government share a responsibility to protect the public and maintain confidence in the justice system. FONOM is asking them to use this time to find a lasting solution that protects the rights of accused persons while providing greater accountability and better protection for victims, police officers and communities."

FONOM represents 110 municipalities across Northeastern Ontario and works to improve the economic and social quality of life for all Northerners.

-30-

Media Contact:

Dave Plourde, President

Federation of Northern Ontario Municipalities

705-335-1615 | fonom.info@gmail.com

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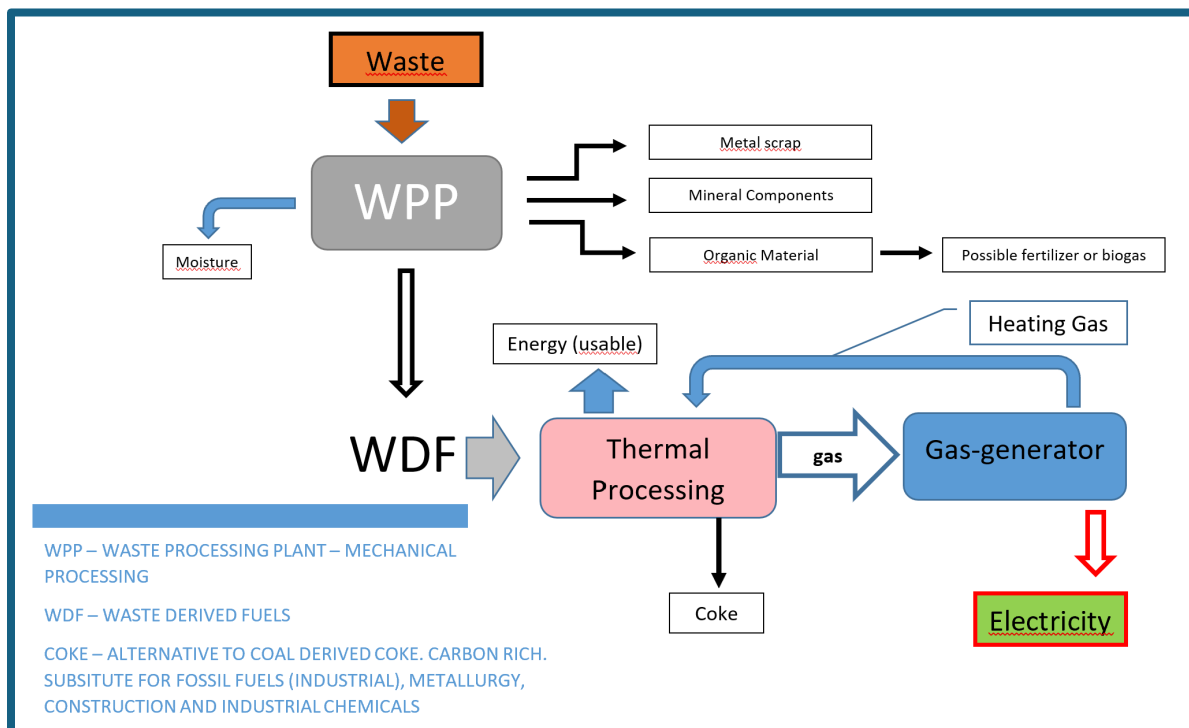
Township of Hornepayne Approves Advanced Waste-to-Resource Project to Proceed

Project led by Keystone Platform Inc., with H&G Control as key partner and initial project sponsor, aims to support landfill diversion, energy recovery and Northern Ontario economic development

HORNEPAYNE, Ont. — [July 23rd, 2026] — The Council of the Township of Hornepayne has approved an advanced waste-to-resource project to proceed to the next stage of development, marking an important step toward a new regional approach to waste diversion, resource recovery and clean-energy production in Northern Ontario.

“Viewing household waste as a resource is an important step toward reducing our reliance on landfills. Initial engineering and processing estimates suggest that household waste can be converted into useful products, leaving less than 5% of current landfill-bound waste as residual material. As a consumer society, we must change how we think about waste. Household waste is not simply garbage—it is a resource that can be transformed, allowing us to recover value, recapture energy, and support a more sustainable full-cycle approach: an extraordinary step in the right direction - **Waste to Resource.**” **Cheryl Fort**, Mayor of Hornepayne.

The proposed facility is designed to process mixed municipal waste and recover value from materials that would otherwise be sent to landfill. Based on current project planning, the facility is targeting diversion rates in the high-90-per-cent range. The core process is proprietary and protected under a patent held by **MS Montan Services, Germany**. The same technology can also be used to **revitalize landfills** for alternative development use.



“This is an important milestone for Hornepayne and for the broader effort to find practical, solutions to minimize landfill disposal” said **Zulfiqar Mooraj**, President and CEO of Keystone Platform Inc. and H&G Control. “We highly appreciate the leadership shown by Mayor Cheryl Fort and Council in considering this innovative project to address Ontario’s waste problem. Consider what we Ontarians send to landfills every year could generate electricity for a city of over 1 million residents besides providing other useful resources.”

The project will now move through the next stages of development, including discussions with stakeholders, securing feedstock, commercial structuring, financing, detailed engineering, environmental and regulatory review.

Construction and operating timelines will be confirmed following completion of these steps and receipt of all required approvals.

Contact:

Zulfiqar Mooraj

President

Keystone Platform Inc. / H&G Control

info@handgcontrol.com



Powering Northern Communities & Industries

Meeting with Superior East Mayors Group | September 2026



PROUDLY CANADIAN

Canadian-owned and operated, NGL provides long-term supply and distribution of natural gas liquids, including propane.

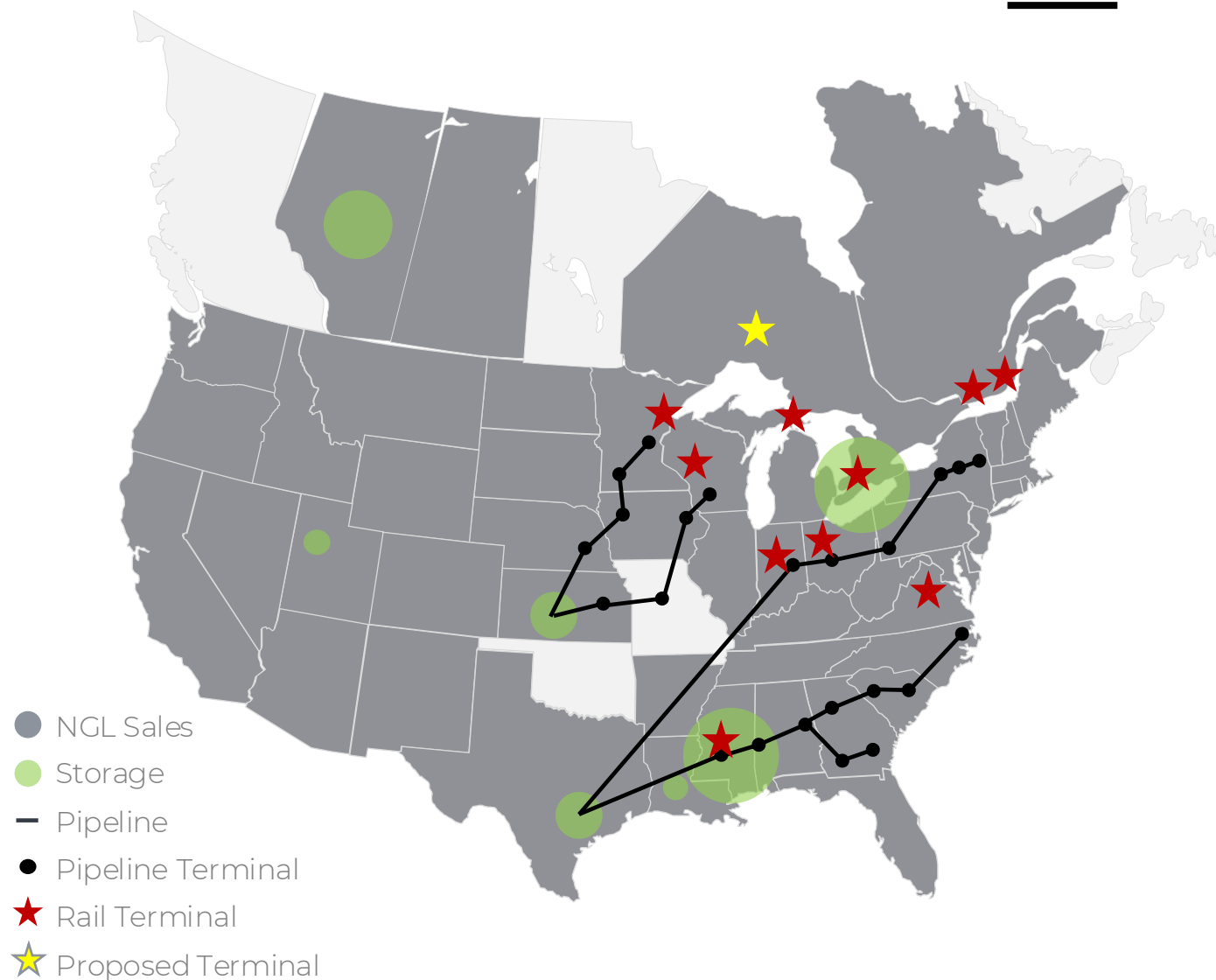
Headquartered in Calgary, with a large propane terminal in Putnam, Ontario.



ACROSS NORTH AMERICA

In FY 2025 we delivered 2.83 billion US gallons of natural gas liquids, including 1.63 billion gallons of propane to customers in 48 states and 5 provinces.

Across North America



NGL Supply is exploring opportunities to provide low-cost, low-carbon, fast and flexible energy solutions powered by 100% Canadian propane to build energy self sufficiency in Northern Ontario.

Why Use Propane in Northern Ontario



FAST & FLEXIBLE

Propane can use existing rail and road infrastructure and can scale as needed.



ABUNDANT

Canada produces 275,000+ barrels per day. Only 50% consumed domestically.



COST-EFFECTIVE

Propane is energy dense. 1 cubic ft. produces 2,516 BTUs, more than double natural gas at 1,030 BTUs. Fewer trucks, lower cost.



SAFE & CLEAN

Transported under low pressure unlike CNG. Recognized as low emissions under Canada's Alternative Fuels Act.



Abundant, Affordable, Low Emissions

	CNG	PROPANE
Cost/MMBTU	\$12.50	\$8.98
MMBTU/Truck	450	915
Emissions	Methane, SOx, CO2	CO2
Transport Pressure	4,000 psig	90 psig
Spills	No	No
Heat, Power, Fuel	Yes	Yes

EMISSIONS TYPE	PROPANE	% MORE/LESS THAN PROPANE		
		DIESEL	CNG	FUEL OIL
CO2 Emissions (KG CO2/MMBTU)	62.87	+14%	-16%*	+16%
Nox Emissions (KG Nox/MMBTU)	0.082	+94%	-	+42%



Northern Propane Terminal & Storage

- Exploring development of new propane terminal and storage infrastructure in Northern Ontario that could service remote communities currently reliant on diesel and provide cost effective propane for heat and energy in some isolated grid-connected communities with reliability concerns.
- Built along existing CN/CP rail corridors, propane would be shipped by rail to permanent terminal facilities and transloader sites (based on demand) and then transported by truck to communities.
- Infrastructure can be built in stages to scale with demand and can be operational within months, providing a near-term energy solution.

How Localized Distribution Could Work

- Propane distributed by rail to a new regional terminal and then by truck to local storage in each community.
- Reduces reliance on long-distance propane trucking from existing supply points such as Sudbury or Sault Ste. Marie.
- Existing propane customers could benefit **without replacing furnaces, appliances or fireplaces**, avoiding significant conversion costs.
- Potential residential market of approximately 5,000 homes / up to 16 million litres annually.
- Initial residential demand could be supported by a **small-scale terminal with two transloaders**.
- Creates additional energy capacity to attract and support commercial and industrial investment.





Last Mile Delivery Questions to Consider

Regional infrastructure: Would regional municipalities jointly establish or participate in a regional energy utility?

- A new utility could contract for bulk propane supply provided by NGL and operates/oversee local distribution infrastructure in each community.
- Collective purchasing and local storage could improve economics, reliability and energy security.

Local pipeline infrastructure: Would municipalities consider local propane distribution mains where customer density supports the economics?

- We estimate 116.5 km of community distribution pipe across approximately five communities could cost ~\$44M at \$377/metre.
- Large industrial/commercial customers or municipal infrastructure (arenas, municipal buildings, etc.) could be connected directly by pipeline to local terminals, improving supply reliability and project economics.

Propane-Powered Microgrids

- In grid-connected communities with unreliable energy supply or heavily reliant on electricity or heating oil for heat, a combined heat and power (CHP) propane microgrid can offer a cleaner, more cost-effective solution.
- CHP systems capture waste heat from electricity generation to produce hot water or climate control and can achieve fuel conversion efficiencies above 80%.
- **Case Study:** U.S. Virgin Islands 108-unit complex using propane CHP microgrid paired with solar arrays. Community saves more than \$250,000 USD/year and eliminates more than 700,000 pounds of CO2 compared to grid power.



Next Steps



For the Northeast Superior Region, propane could provide a viable alternative to LNG for a hub-and-spoke microgrid system or more cost-effective direct-to-consumer option.



To ensure the project is economically viable, NGL would work with interested communities to estimate demand and build a business case.



Provincial government support would likely be needed to help communities fund in-community infrastructure. NGL would provide the wholesale infrastructure.

THANK YOU!



NGL Supply Co. Ltd.

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Ontario Transit Investment Fund

Program Overview

Ministry of Transportation

June 2026



Ontario Transit Investment Fund (OTIF)

- OTIF is a time-limited, application-based program with an annual budget of \$10 million (beginning in 2026-27) to help start up and grow transit services in unserved and underserved areas in Ontario, particularly in rural areas.
- OTIF builds on the Community Transportation Grant Program and includes an ongoing application-based intake.
- Eligible applicants can apply for funding and access the program guidelines by visiting: [Available funding opportunities from the Ontario Government | ontario.ca](#).

Eligible Applicants

Municipalities

**Indigenous communities and
organizations**

**Non-profit
organizations**

Objective and Principles

Program Objective

Start-up and grow transit services to **address transit gaps** in Ontario.

Core Program Principles

OTIF transit services should be...



Integrated

Transit user journeys cross municipal boundaries. As such, transit services should be integrated across a given region.



Coordinated

In an integrated regional transit service, multiple municipalities, First Nations and stakeholders must work together.



Sustainable

OTIF funding can help with start up but project teams must be prepared to sustain the transit service themselves.

Eligible Projects

A project must fill a transit service gap to be eligible for funding. Projects will not qualify for funding and will not be approved if they duplicate an existing service.

Eligible projects may include:

- New service to close a demonstrable transit gap.
- Expansion of existing transit service to reach unserved communities.
- Addressing a first mile/last mile gap to connect a community to a new or existing service.
 - First mile/last mile projects should aim to provide seamless connectivity for transit riders to and from public transit stations, stops, and fixed-route transit services.
 - First mile describes getting to transit from one's point of origin, whereas last mile is getting to one's destination from transit.
 - Point of origin and destinations could include home, work, shopping and recreation.
- Work to integrate existing transit services (e.g., establishing new governance structures).

Project Teams

- Applicants will form “Project Teams” to ensure that projects are coordinated, integrated, and leverage all available resources.
- Project Teams should include **all municipalities** (upper and lower tier) and **all First Nation communities** in the proposed service area or provide strong rationale for why they are not included.
- Applicants are strongly encouraged to include all relevant partners and stakeholders in the proposed service area in their Project Teams.
- All Project Team members must have a role or responsibility that is documented in the collaboration framework submitted along with the application form.

Other Potential Project Team Members

- Any existing transit services and hubs that are near or within project boundaries (e.g., VIA, Metrolinx, Ontario Northland Transportation Commission, municipal transit services, private bus services, etc.).
- Non-profit organizations that already or seek to provide transportation services
- Private sector transportation providers, including vehicle for hire and motor coach operators
- Post-secondary institutions
- Hospitals and healthcare facilities
- Employers
- Developers (housing, commercial, etc.)

Funding

- Successful OTIF applicants can receive up to five years of provincial funding to cover up to 50% of total project costs.
- The OTIF contribution in the final year will be capped at 30% of the final year costs to support a gradual transition to a sustainable transit service.
- Project teams are encouraged to gradually ramp up their contributions to demonstrate the project's sustainability over the long term.

Sample Funding Chart: Four-Year Duration

	Year 1	Year 2	Year 3	Year 4	Total
Project Costs	\$700,000	\$700,000	\$700,000	\$700,000	\$2.8 million
OTIF Contribution	\$560,000 (80%)	\$420,000 (60%)	\$280,000 (40%)	\$140,000 (20%)	\$1.4 million (50%)
Project Team Contribution (includes fares and other sources)	\$140,000 (20%)	\$280,000 (40%)	\$420,000 (60%)	\$560,000 (80%)	\$1.4 million (50%)

Evaluation Process

Timelines

- OTIF will consider submissions at any time over the life of the program.
- The Ministry may seek additional information on proposals from applicants and may provide feedback and recommendations to improve the application.
- As such, timelines for this process and funding decisions will vary for each individual project and depend on funding availability.

Prioritization

- The Ministry will evaluate all applications and prioritize projects based on:
 - How well the project fills identified transit gaps
 - Evidence of community need/demand for service
 - Alignment with OTIF principles: integrated, coordinated, and sustainable
 - Alignment with provincial priorities
 - Project readiness

How to Apply

- Applications must be submitted through Transfer Payment Ontario (TPON), the Province of Ontario's online application system for grant funding.
- Applicants must create a My Ontario Account with TPON to access the Application Form.
 - Please visit Transfer Payment Ontario (<https://www.ontario.ca/page/available-funding-opportunities-ontario-government>) for information on how to set up an account.

Supplementary Materials

- The applicant must also submit the following documents along with the application form:
 - Map of Proposed Service Area
 - Planning Materials
 - Collaboration Framework

Resources and Contact Information

News Release:

- [Ontario Investing in Transportation for Rural Communities | Ontario Newsroom](#)

Application Portal and Program Guide:

- [Available funding opportunities from the Ontario Government | ontario.ca](#)
- [Ontario Transit Investment Fund \(OTIF\) - Forms - Central Forms Repository \(CFR\) \(gov.on.ca\)](#)

For questions regarding OTIF:

- Email the Strategic Investments Office, Transit Programs Branch, Transit Division, MTO at MTO-SIO@ontario.ca.

Questions?

Ontario Transit Investment Fund Program Guide

**Ministry of Transportation
October 2024**

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Overview

Purpose

The Guide provides information on the Ministry of Transportation's (the "Ministry") Ontario Transit Investment Fund (OTIF). The Guide may be updated or modified at any time by the Ministry and applicants are strongly encouraged to access the Guide from Transfer Payment Ontario to ensure they are referring to the latest version.

Nothing in this Guide shall be construed as a contractual offer by the Ministry. No contractual relationship exists between the Ministry and a program's participant by virtue of this Guide and, without any limitation upon the foregoing, the Ministry explicitly rejects all contractual obligations arising out of and in respect of this Guide and OTIF.

The Guide should be reviewed before applying to OTIF to ensure that all requirements are understood and fulfilled.

Successful applicants will be required to enter into a contractual agreement with the Ministry to outline all obligations of the respective parties, including, but not limited to, the provision of OTIF funds to the successful applicants by the Ministry pursuant to the contractual agreement (the "Transfer Payment Agreement").

Contact Us

For questions regarding OTIF, contact the Strategic Investments Office at the Ministry by emailing MTO-SIO@ontario.ca.

Ontario Transit Investment Fund (OTIF)

The objective of OTIF is to address transit service gaps across Ontario by creating sustainable transit services through the formation of strong partnerships and integration with existing services.

OTIF provides time-limited, application-based funding, for up to five years to support the start-up and growth of transit services in areas where there is a clearly identified transit service gap.

OTIF is funded and administered by the Ministry.

Principles	Description
Integrated	• Recognizing that transit users travel across municipal and community boundaries, transit services funded by OTIF should be integrated, connected, or aligned across such boundaries. • Ontario's Regional Transportation Plans set out provincial priorities. Submissions must be aligned with one or more of these Plans. ◦ Connecting the GGH: A Transportation Plan for the Greater Golden Horseshoe

Principles	Description
	○ Connecting the East: A draft transportation plan for eastern Ontario ○ Connecting the North: A draft transportation plan for Northern Ontario ○ Connecting the Southwest: A draft transportation plan for Southwestern Ontario
Coordinated	• Partnerships and coordination are key to developing transit services across municipal and community boundaries. • Transit and community partners are expected to work together as one Project Team to deliver a transit service with a common goal of increasing access to communities and services (see Eligible Project Team Members).
Sustainable	• OTIF will fund the development of sustainable transit services by providing start up funding to cover the costs of such services. • OTIF is designed to support gradual sustainability through its cost-share structure (see Funding). • Project teams will use OTIF funding to start-up and grow their transit services to a point where projects can self-sustain over the long run.

Eligibility Criteria

Eligible Applicants

Eligible Applicants include:

- Municipalities
- Non-profit organizations (including Indigenous not-for-profit organizations)
- Indigenous communities

Eligible Project Team Members

OTIF applicants will act as leads and will form “Project Teams” to ensure that projects are coordinated, integrated, and leverage all available resources. Project Teams are strongly encouraged to include all relevant partners and stakeholders in the proposed service area (see further details on Project Teams below).

Project Teams should include **all municipalities** (upper and lower tier) and **all First Nation communities** in the proposed service area or provide strong rationale for why they are not included. A map of First Nation communities in Ontario can be found here ([Ontario First Nations Maps | ontario.ca](#)).

In assembling the Project Team, consider the inclusion of, for example:

- Existing transit services and hubs that are near or within project boundaries (e.g., VIA, Metrolinx, Ontario Northland Transportation Commission, municipal transit services, private bus services and others).
 - This includes coordinating stop locations, hours of service and scheduling, wherever possible.
- Any of the following that align with the community needs analysis:
 - Non-profit organizations that already or seek to provide transportation services
 - Government transit agencies (e.g., Metrolinx and Ontario Northland Transportation Commission)
 - Private sector transportation providers, including vehicle for hire and motor coach operators
 - Post-secondary institutions
 - Hospitals and healthcare facilities
 - Employers
 - Developers (housing, commercial, etc.)

All Project Team members must have a role or responsibility that is documented in the collaboration framework submitted (see [Application Form](#)).

Roles may include involvement in the planning and/or execution of the project, financial or in-kind contributions towards project, organizational capacity support (i.e., staffing), promotion support, etc.

Eligible Projects

A project must fill a transit service gap to be eligible for funding. Projects will not qualify for funding and will not be approved if they duplicate an existing service.

Transit service gaps may include:

- New service to close a demonstrable transit gap.
- Expansion of existing transit service to reach unserved communities.
- Addressing a first mile/last mile gap to connect a community to a new or existing service.
 - First mile/last mile projects should aim to provide seamless connectivity for transit riders to and from public transit stations, stops, and fixed-route transit services.
 - First mile describes getting to transit from one's point of origin, whereas last mile is getting to one's destination from transit.
 - Point of origin and destinations could include home, work, shopping, recreation.
- Work to integrate existing transit services (e.g., establishing new governance structures).

Accessibility

In addition to the above, all public transportation services and public transportation vehicles funded under OTIF must be fully accessible in accordance with the requirements set out under the following statutes and regulations, as may be amended from time to time:

- The *Accessibility for Ontarians with Disabilities Act*, 2005, S.O. 2005, c. 11 and the Integrated Accessibility Standards, O. Reg. 191/11 made under that Act; and
- The *Highway Traffic Act*, R.S.O. 1990, c. H.8 and the Accessible Vehicles, R.R.O. 1990, Reg. 629 made under that Act.

Eligible Expenditures

Eligible Expenditures will be outlined in the Transfer Payment Agreement and must be directly related to and necessary for the successful execution and operation of the OTIF project.

All costs must be incurred between the effective date and the expiry date listed in the Transfer Payment Agreement entered into by the Ministry and each successful applicant. No expenditures incurred outside of this period will be eligible for payment under OTIF.

Examples of eligible expenditures include:

- Operating Costs:
 - Administration Costs, including salaries and benefits
 - Consulting Services/Professional Services
 - Driver Training/Wages/Benefits
 - Marketing
 - Transportation Services, including contracted transportation services
- Capital Costs:
 - Vehicle Purchase or Lease (i.e., buses, vans, e-scooters, e-bikes, etc.)
 - Note: Any participating municipalities will need to have an e-scooter by-law in place and comply with the requirements outlined in [O. Reg. 389/19: PILOT PROJECT - ELECTRIC KICK-SCOOTERS \(ontario.ca\)](#).
 - Capital expenditures that provide improvements to public transportation security and passenger safety (i.e., bus shelters, accessibility modifications, including access support for first-mile/last-mile modes of travel, wayfinding)
- Any other costs subject to Ministry approval.

Ineligible Expenditures

Notwithstanding anything else contained in this Guide, the following expenditures are not eligible under OTIF:

- Cash prizes or direct subsidies to individuals that are not related to OTIF services
- Food and beverages
- Refundable goods and services tax, pursuant to the *Excise Tax Act*, R.S.C. 1985, c. E. 15, as amended, or other refundable expenses
- Deficit reduction
- Costs already covered by other funding programs
- Other costs as determined by the Ministry from time to time and in its sole discretion

The lists indicated above are not exhaustive and are only intended as general guides. If applicants are unsure whether a particular cost is eligible, the applicant should refer to the Transfer Payment Agreement and contact the Ministry before incurring any costs.

Funding

Until the Ministry has explicitly approved a project, and there is a validly executed Transfer Payment Agreement with the successful applicant, there is no commitment or obligation on the part of the Ministry to make a financial contribution to any project. The Ministry will only reimburse eligible expenditures for an approved project if the costs are incurred during the Eligible Expenditure Period and incurred in accordance with the Transfer Payment Agreement.

The lead applicant will receive OTIF funding and will be the recipient under the Transfer Payment Agreement. The lead applicant will be accountable for the treatment and spending of funding, and for ensuring the project is carried out in accordance with the terms and conditions set out in this Guide and in the Transfer Payment Agreement.

While the lead applicant is responsible for the funding, the project itself must be carried out by the whole Project Team in accordance with the collaboration framework between project team members.

Funding will not be paid until the Ministry and the Recipient have executed a Transfer Payment Agreement and the Recipient has provided copies of the following documents:

Required Documents

Applicant Type	Mandatory Documentation
Municipalities	1. Council Resolution or enabling by-law 2. Certificate of Insurance
Indigenous Communities	One of the following that confirms support for the project: 1. Band Council Resolution 2. Political Territorial Organization Resolution 3. Tribal Council Resolution 4. Métis Community Council Resolution 5. Provincial Council of the Métis Nation of Ontario (PCMNO) Resolution.

Applicant Type	Mandatory Documentation
	AND
	1. Certificate of Insurance
Non-Profit Organizations (including not-for-profit Indigenous organizations)	1. Financial statements 2. Certificate of Insurance 3. Letters patent/Incorporation Papers

The Ministry's funding contribution for this program will be limited to a maximum of five years. OTIF will provide up to 50 per cent of total multi-year project costs. The OTIF contribution in the final year will be capped at 30 per cent of the final year costs to support a gradual transition to a sustainable transit service.

Project teams are encouraged to gradually ramp up their contributions to demonstrate the project's sustainability over the long term (see below for an example).

Sample Funding Chart: Four-Year Duration

	Year 1	Year 2	Year 3	Year 4	Total
Total Project Costs	\$700,000	\$700,000	\$700,000	\$700,000	\$2.8 million
OTIF Contribution	\$560,000 (80%)	\$420,000 (60%)	\$280,000 (40%)	\$140,000 (20%)	\$1.4 million
Project Team Contribution (includes fares and other sources)	\$140,000 (20%)	\$280,000 (40%)	\$420,000 (60%)	\$560,000 (80%)	\$1.4 million

Fares

Fares must be charged for OTIF projects. However, to meet community need and deliver more equitable transit services, eligible projects may charge reduced or waived fares to support the affordability of the proposed service for users (e.g., seniors, low-income individuals). See [Appendix C](#) for more information on equity considerations.

Applicants are required to propose a fare recovery ratio that is appropriate to the needs of their communities, and which contributes to cost recovery.

Funding from Other Sources

All other sources of funding for the OTIF project must be reported in the application form and in annual reporting forms as outlined in the Transfer Payment Agreement.

Funding from other provincial programs (such as the Dedicated Gas Tax Funds for Public Transportation Program) may be used towards an OTIF project as a funding source. However, recipients must qualify for each program independently and adhere to each respective program's rules. Receiving funds from one program neither precludes nor guarantees receipt of funds from another, except where specifically prohibited.

Wherever possible, the project team is encouraged to leverage funding from programs offered by other levels of government.

Canadian Content Requirements

Under Ontario's Canadian Content for Transit Vehicle Procurement Policy, all transit vehicles procured with provincial funding must have at least 25 per cent Canadian content, as defined within the Policy.

The Policy includes exemptions for certain vehicle types, including specialized transit buses and conventional transit buses under 40 feet in length. See [Appendix D](#) for additional details on the Policy.

Application Process

Transfer Payment Ontario

Applications must be submitted through Transfer Payment Ontario (TPON), the Province of Ontario's online application system for grant funding. Applicants must create a My Ontario Account with TPON to access the Application Form. Once an application has been started, it may be saved or downloaded at any point and returned to later.

Please visit Transfer Payment Ontario (<https://www.ontario.ca/page/available-funding-opportunities-ontario-government>) for information on how to set up an account.

If you need assistance logging in, navigating or updating your organization's profile, refer to TPON's "Get Help" section (<https://www.ontario.ca/page/get-funding-ontario-government>) or contact the TPON Client Care team:

By Email: TPONCC@ontario.ca

By Phone: (416) 325-6691 or 1-855-216-3090, Monday to Friday, 8:30 a.m. to 5:00 p.m. Eastern Standard Time

Application Form

Applications include the following sections:

Section	Description
Applicant Information	Contact information for the lead applicant
Needs Analysis and Project Details	Description of the proposed project, current state of transit, community needs analysis, equity considerations, etc.
Partnerships and Integration	Contact information and details on roles/and responsibilities of all Project Team members and connections to existing transit network
Budget and Funding	Outline of the expected expenditures and funding sources for the duration of the program

Section	Description
Sustainability	Description of how the Project Team will sustain the service beyond OTIF
Risks and Mitigation Tactics	Outline risks associated with the project and describe the mitigation tactics that the project team will use if needed.

The applicant must also submit the following documents along with the application form:

Document	Description
Map of Proposed Service Area	This map should include proposed routes and stop locations (for fixed-route services) and any other existing services, stop locations, other multimodal connections (e.g., overlapping or nearby transit, bus, rail, airport, or ferry services), First Nation reserves, hospitals, and post-secondary institutions.
Planning Materials	Any planning materials (i.e., feasibility studies, public engagements, surveys, etc.) that were used to develop the proposed project.
Collaboration Framework	The applicant must submit a collaboration framework from all project team members on their roles and responsibilities over the course of the project. A final MOU will be required if the project is approved.

The Ministry will evaluate all applications and prioritize projects based on:

- How well the project fills identified transit gaps
- Evidence of community need/demand for service
- Alignment with OTIF principles: integrated, coordinated, and sustainable
- Alignment with provincial priorities
- Project readiness

Application and Acceptance Timelines

OTIF will consider submissions at any time over the life of the OTIF program. The Ministry may seek additional information on proposals from applicants and may provide feedback and recommendations to improve the project application. As such, timelines for this process and funding decisions will vary for each individual project and depend on funding availability.

Payments

Any OTIF funding will be subject to adjustment as set out in the Transfer Payment Agreement. Funding will only flow once the Ministry has reviewed and approved the required documentation (see [Reporting Requirements](#)), and the successful completion of any other requirements, in accordance with the terms and conditions set out in the Transfer Payment Agreement.

Unless otherwise approved by the Ministry in writing, funding will not exceed the annual project maximums as per the Transfer Payment Agreement.

Reporting Requirements

Reporting forms must be completed in TPON by an individual from the lead applicant organization (i.e., municipality, Indigenous community/organization, non-profit organization).

Recipients will report on financial, performance and sustainability plans required under the Transfer Payment Agreement. Reporting forms will be subject to change as needed.

Upon the Ministry's request, the Recipient may be required to submit records and documentation, including evidence of payment, for any expenditures relating to the OTIF project.

The recipient may also be subject to inspections and audits as set out in the Transfer Payment Agreement. The Ministry may, at its sole discretion, audit or have audited by any third party, any records and documentation related to the OTIF project, including OTIF Funds.

Additionally, any significant changes to the service (i.e., route changes) should be reviewed and approved by the Ministry.

Appendices

Appendix A: Definitions

Conventional transit service: Public transportation services including buses, streetcars, subways, and trains.

Fare and Service Integration: Transit schedules, service routes and fare structures between different transit service providers that are connected or aligned for seamless connections across the region, remove barriers to transit travel and optimize resources (e.g., capital and operating), making travel by transit a more convenient and affordable option for customers.

First Mile/Last Mile service: First mile describes getting to transit from one's point of origin, whereas last mile is getting to one's destination from transit.

Fixed-route service: Transit services that involve a repetitive, fixed-schedule along a specific route, with vehicles stopping to pick up and deliver passengers to specific locations. Each fixed-route trip serves the same origins and destinations.

Flex-route service: Transit services that use a hybrid fixed-route and on-demand model. Prescheduled timetables may deviate from the predetermined route to go to a specific location.

Intercommunity service: Longer distance routes that link multiple communities within or across regions.

Local service: A type of service that provides fixed or flexible service delivery within a municipal boundary and is based on community needs (e.g., on-demand, door-to-door, fixed route or flex-route, or combination, with flexible schedules and days/week service).

On-demand service: Transit services that involve small or medium-sized vehicles that operate on flexible routes and flexible schedules and depend on passenger requests.

Ridesharing service: A type of on-demand service where passengers can request a driver to meet at a particular time and location (e.g., using a cell phone app).

Specialized transit service: A service that provides door-to-door demand response to persons that meet a specialized transit system's eligibility criteria.

Appendix B: Sustainability Considerations

The project team must commit and plan to sustain their project during and beyond OTIF. To build up sustainability of an OTIF project, project teams should consider:

Considerations	Details
Community Need	• Project teams need a strong understanding of the community's needs, which can be garnered through engagements/consultation with the end users (i.e., where users want to go, major destinations that should be served, hours and frequency of service, anticipated usage, etc.) • Projects should be designed accordingly to increase the likelihood of success (i.e., if end users are employees, service hours should reflect start/end times for jobs).
Resources Needed	• Project teams should have a strong understanding of the resources needed to operate and sustain their project. • This includes financial, organizational (i.e., staffing), capital (i.e., vehicles) and other needs. • Wherever possible, project teams should leverage all existing resources (i.e., in-kind contributions from project members, funding from other sources, etc.). • Contingency plans must also be in place to ensure projects run seamlessly.
Revenue/Cost Ratio	• Before launching a new service, project teams should determine a farebox recovery ratio and reassess regularly. • When determining fares, project teams should balance the need for cost recovery with ensuring that the transit service is accessible and the benefits that come with having access to transit service (i.e., health, social and economic outcomes).
Risks	• Unexpected issues are likely to appear when operating a transit service (i.e., driver shortages). It is important to consider as many of these risks in advance so that mitigation tactics may be applied if needed (i.e., increased job advertisements, partnerships with private bus services, etc.).
Marketing Strategy	• When starting a new transit service, it is important to advertise and market your service to raise awareness, generate ridership and fare revenue. • Having a strong marketing strategy is essential towards building a sustainable service.

Appendix C: Equity Considerations

Considerations	Details
Demographic and User Profiles	• Under the <u>Ontario Human Rights Code</u>, every person has a right to equal treatment with respect to services, goods and facilities, without discrimination because of race, ancestry, place of origin, colour, ethnic origin, citizenship, creed, sex, sexual orientation, gender identity, gender expression, age, marital status, family status or disability. • Equity-deserving groups are groups of people who have been historically disadvantaged and experience systemic barriers due to characteristics, such as age or race, as noted above. • Project teams should demonstrate a deep understanding of the demographics of the communities in which their services will be offered. • Project teams should seek to engage with users and community organizations who support equity-deserving groups to ensure that diverse voices are included in project planning.
Affordability and Access	• Transit fares can impose barriers to access for certain equity-deserving groups (e.g., low-income populations, seniors). Project teams should consider how services will be accessible to all community members and how fares and services may impact equity-deserving groups (e.g., fare concessions and discounts, fare integration with other services).
Health and Safety	• Not all individuals experience the same level of safety and security when interacting with the transportation system. Project teams should consider appropriate stop locations and transit amenities (e.g., lighting, shelters) to ensure the safety of all system users. • Project teams should consider protocols and appropriate staff training to ensure the personal security of system users (e.g., anti-bias training, human trafficking awareness training, mental health awareness, conflict resolution skills).
Accessibility and Inclusion	• Inaccessible infrastructure and unreliable public and specialized transportation services can limit the participation of persons with disabilities in important life activities. Project teams should demonstrate an understanding of their responsibilities under the <u>Accessibility for Ontarians with Disabilities Act</u> (AODA) • Project teams should demonstrate an understanding of accommodations that are important to meet the needs of diverse populations (e.g., information in alternative languages, visual and audio supports, wayfinding signage and/or supports).
Convenience and Reliability	• Unreliable transit service can have substantial impact on users (e.g., late to work, missed appointments, or employment opportunities, access to critical social programming, impact to health and safety), especially those who may not have access to alternative transportation modes. Project teams should

Considerations	Details
	demonstrate how system reliability will be prioritized and maintained. • Project teams should consider how to ensure a convenient user experience across the entire service from schedules, wayfinding, safety/lighting, and paving/hardscaping, booking, comfort and connections to destinations or access to other services or travel modes, as applicable. • Project teams should consider the use of real time data for arrivals and departures, if possible, including ridership data and communications about system interruptions for users.

Appendix D: Canadian Content Policy

Overview:

All transit vehicles procured with provincial funding must have at least 25 per cent Canadian content. The Canadian Content for Transit Vehicle Procurement Policy ("Canadian Content Policy") came into effect on September 1, 2008, and is a mandatory requirement for provincial funding of transit vehicles. The objectives of the policy are to promote job retention and creation, foster economic development, protect skilled manufacturing jobs, and continue to promote a fair, open, and transparent procurement process that ensures value for taxpayers' dollars.

Calculating Canadian Content:

Under the Canadian Content Policy, the overall Canadian content of a transit vehicle is calculated as a percentage of the total final costs to the manufacturer, less any applicable taxes.

The Ministry will only consider, as Canadian content, expenditures for eligible costs in respect of transit vehicles for the items listed below and which are directly related to transit vehicles manufacturing process, distribution, and acquisition:

- labour
- subcomponents and components
- project management
- engineering
- manuals
- special tools
- test equipment
- freight
- warranty

In addition, the percentage of Canadian content for expenditures (see above list of items for which expenditures may be considered eligible) related to transit vehicles, components or subcomponents will be calculated as follows:

1. 100 per cent Canadian for a component that has undergone an irreversible manufacturing process in Canada.
2. 100 per cent Canadian for a component that contains 60 per cent or more Canadian content through any combination of expenditures that may be considered eligible, as described above, if such expenditures are made in Canada.
3. The exact Canadian percentage for a component that contains between 0 per cent and 59 per cent Canadian content through any combination of expenditures that may be considered eligible, as described above, if such expenditures are made in Canada.

4. Where a component or subcomponent is procured from a Canadian supplier, a minimum Canadian content of 15 per cent will be assumed, without the requirement of certifying the percentage of Canadian content of the component or subcomponent in a manufacturer's declaration of compliance with the Canadian content policy. Simply handling the component or subcomponent is not sufficient to qualify. The Canadian supplier must provide added value through the procuring, manufacturing or after sales support of the component or subcomponent.

Exempted Vehicles:

In consideration of the transit operator's efforts to comply with the Accessibility for Ontarians with Disabilities Act, 2005, S.O. 2005, c. 11 and to procure specific transit vehicles to meet their individual strategic requirements to improve transit services, the following five vehicle types are exempted from the 25 per cent Canadian content requirement:

- specialized transit buses
- conventional transit buses under 40 feet in length
- diesel multiple units (DMUs)
- double decker buses
- passenger locomotives

Waivers:

If no Canadian content compliant submissions are received as part of a fair, open, and transparent procurement process for non-exempted vehicles, a transit operator may, if the Ministry agrees to appoint a fairness monitor, formally request a waiver to comply with the Canadian content policy from the Ministry by providing:

- a letter from the Chief Administrative Officer or Chief Executive Office to the Deputy Minister of Transportation supporting the request for a waiver
- a resolution from the transit operator (e.g., municipal Council or Metrolinx Board resolution) requesting a waiver
- a detailed report outlining the procurement process that was used

Upon receipt of the waiver request, the Ministry will have the above-noted documents reviewed by the Ministry-appointed fairness monitor to determine whether a fair, open, and transparent procurement process was used. If the procurement process was determined to be fair, open, and transparent, the Ministry may waive the requirement for compliance with the Canadian content policy for that specific procurement.

Appendix E: Provincial and Federal Transit Funding Programs

Ontario's Dedicated Gas Tax Funds for Public Transportation (Gas Tax) Program

Description:

- The purpose of the Gas Tax program is to provide a long-term, sustainable source of funding for Ontario municipalities that contribute towards a local public transit system.
- Two cents per litre of provincial gasoline tax revenue is dedicated to support local public transit.

Eligibility:

- Only municipalities are eligible for Gas Tax funding.
- A municipality must contribute financially towards its own public transportation services.
- Municipalities must use funding for expenditures which support public transit, and do not replace or reduce their own contributions.
- The Gas Tax Program does not support pilot systems or provide start-up funding. Municipalities must commit to ongoing funding support.
- Municipalities may use Gas Tax funding toward capital or operating expenditures or may keep funds in reserve for future use.

Contact:

Strategic Investments Office, Transit Strategy and Programs Branch
Transit Division
Ministry of Transportation
MTO-PGT@ontario.ca

Housing, Infrastructure and Communities Canada's Canada Public Transit Fund (CPTF)

Description:

- The Canada Public Transit Fund will provide \$3 billion per year for public transit and active transportation infrastructure, beginning in 2026-27. The Fund will provide stable and predictable funding to address long-term transit goals.
- There are three funding streams of the CPTF:
 - **Metro Region Agreements:** Metro-Region Agreements will support the long-term development of public transit infrastructure in large urban areas. Through these agreements, the federal government will allocate funding and work with our partners to support the planning and construction of a broad range of projects, including major expansion.

- **Baseline Funding:** Baseline Funding will provide predictable, long-term funding to communities with existing transit systems to support routine investments, with an expected focus on public transit and active transportation system expansions, improvements, and state of good repair.
- **Targeted Funding:** Targeted Funding will provide flexible, call-specific funding to address federal priorities that meet local needs. Funding will cover areas such as rural transit, active transportation and zero emission solutions.

Eligibility:

- Metro Region Agreements:
 - All participating organizations must be located within, be adjacent to, or be responsible for planning and infrastructure within a Census Metropolitan Area (or within a region spanning multiple Census Metropolitan Areas close to one another), as identified by Statistics Canada.
 - Participating organizations must include the respective provincial government(s) for the region.
- Baseline Funding:
 - The applicant has a minimum of 3 (preferably 5) years of historical ridership, population served, and capital investment data;
 - The applicant's public transit system includes fixed route service;
 - The applicant must have a minimum average capital investment of \$100,000 annually; and
 - The applicant's transit system must have a minimum annual ridership of 30,000.
- Targeted Funding:
 - The Targeted Funding stream consists of a series of regular calls for applications for specific types of public transit and active transportation projects.
 - The projects supported through this stream range from rural transit on demand to bike or walking paths and pedestrian bridges.
 - By being flexible and tailoring project intakes, the Government of Canada will be able to adapt the stream to evolving priorities and community needs.

Contact:

- Metro Region Agreements: mra-erm@infc.gc.ca
- Baseline: baselinefunding-financementdebase@infc.gc.ca
- Targeted: info@infc.gc.ca

Housing, Infrastructure and Communities Canada's Zero Emission Transit Fund

Description:

- Through the Zero Emission Transit Fund, the Government of Canada is supporting public transit and school bus operators to plan for electrification, support the purchase of 5,000 zero emission buses and build associated infrastructure, including charging infrastructure and facility upgrades.
- There are two Zero Emission Transit Fund components under which projects are eligible for funding:
 - **Planning Projects:** Eligible projects include studies, modelling and feasibility analysis that will support the development of future larger scale capital projects.
 - **Capital Projects:** Eligible capital projects include buses, charging and refueling infrastructure, and other supporting infrastructure needs.

Eligibility:

- Provinces and territories
- Municipal or regional governments
- Transit agencies
- Public bodies (e.g., school boards)
- Private-sector school bus operators
- Private accessible transit transportation providers (e.g., paratransit services)

Contact:

- zetf-ftcze@infc.gc.ca

Housing, Infrastructure and Communities Canada's Rural Transit Solutions Fund (RTSF)

Description:

- The Rural Transit Solutions Fund is the first federal fund to target the development of transit solutions in rural and remote communities. Launched in 2021, the Fund supports the development of locally driven transit solutions that will help people living in rural communities get to work, school, appointments, and to visit loved ones.
- Eligible organizations representing these communities can seek support through two program streams depending on the nature of their project:
 - **Planning and Design Projects stream:** Through this stream, eligible applicants can seek grants of up to \$50,000 in support of communities' projects to plan and design new or expanded transit solutions for their communities.
 - **Capital Projects stream:** Through this stream, eligible applicants can seek contributions of up to \$3 million to help cover the capital costs of a new or expanded transit solution (e.g., purchase of vehicles or digital platforms), and up

to \$5 million to support zero-emission transit solutions (e.g., for the purchase of a zero-emission vehicles).

Eligibility:

- Municipalities, local and regional governments established under provincial or territorial statute, including local service districts;
- Provinces and territories;
- Public sector bodies that are established by or under provincial or territorial statute, or by regulation, or are wholly-owned by a province, territory, municipal or regional government;
- Indigenous governing bodies;
- Federally or provincially incorporated not-for-profit organizations whose mandate is to improve Indigenous outcomes, organizations serving Indigenous communities living in urban centers and First Nations living off-reserve;
- Indigenous development corporations; and,
- Federally or provincially incorporated not-for-profit organizations.
 - Not-for-profit organizations are eligible to receive funding when an application is submitted on behalf of any primary eligible recipients listed above. They must have documented support from these primary eligible recipients (e.g., a letter of support or a council resolution etc.).

Contact:

- RTSF-FSTCR@info.gc.ca



The Corporation of the Town of Bruce Mines

PO Box 220
9126 Hwy. 17 East
Bruce Mines ON P0R 1C0

MAYOR: LORY PATERI
MUNICIPAL CLERK: JUDY DAVIS

Phone: (705)785-3493
Fax: (705)785-3170
Email: info@brucemines.ca
www.brucemines.ca

July 6th, 2026

The Honourable Doug Ford
Premier of Ontario
Legislative Building
Queen's Park
Toronto, ON M7A 1A1

premier@ontario.ca

Re: Policy Without Appropriation: Physician Shortage in Northern Ontario and the Practice Ready Ontario Program

Dear Premier Ford,

On behalf of the Council of the Town of Bruce Mines, we are writing to, once again, address the physician shortage in Northern Ontario. This critical issue has been front and centre for years, and while the *Practice Ready Ontario (PRO)* program—which evaluates internationally educated family physicians to confirm they are ready to practice in Ontario—is widely acknowledged and genuinely applauded, the province appears to have stopped short of closing the loop.

Therefore, council is compelled to express our concern in the gap between the government's opening the door to a solution but falling short of providing the financial framework needed to walk through it.

Northern Ontario's municipalities face a structural imbalance that is fundamentally different from communities in the south. We are small in population, geographically dispersed, and operate with limited tax bases that cannot support the escalating costs associated with physician recruitment, retention, and community health infrastructure. Despite these limitations, municipalities are increasingly expected to shoulder responsibilities that fall squarely within the provincial mandate for health care delivery.

Municipalities **have** stepped in where we can, but we cannot continue to fund physician recruitment packages, housing incentives, locum coverage, or clinic operations without dedicated provincial support. The current model places an unsustainable burden on small

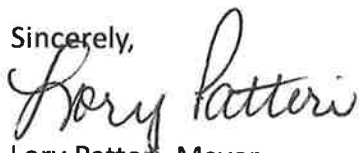
communities that simply do not have the tax revenue to fill the gaps left by the provincial health care system.

We respectfully request that the Province of Ontario:

1. **Establish a dedicated Northern Ontario Physician Recruitment and Retention Fund**, accessible to small and rural municipalities ensuring communities are not forced to subsidize provincial healthcare responsibilities.
2. **Work directly with Northern municipalities** to develop a coordinated strategy that reflects the unique demographic, geographic, and fiscal realities of the North.

We would welcome the opportunity to discuss this matter further and look forward to a written response from your office.

Sincerely,



Lory Patten, Mayor

Town of Bruce Mines

Cc:

Ms. Marit Stiles

Leader of the Official Opposition

Leader, New Democratic Party of Ontario

Mr. John Fraser

Interim Leader, Ontario Liberal Party

The Honourable Sylvia Jones

Deputy Premier of Ontario

Minister of Health

The Honourable George Pirie

Minister of Northern Economic Development and Growth

Bill Rosenberg

Member of Provincial Parliament

Algoma—Manitoulin

Association of Municipalities of Ontario (AMO)

Rural Ontario Municipal Association (ROMA)

Federation of Northern Ontario Municipalities (FONOM)

Distributed to all Ontario municipalities.



MUNICIPAL FINANCE
OFFICERS' ASSOCIATION
OF ONTARIO

**MFOA Request for the Permanent Doubling of the Ontario Community
Infrastructure Fund (OCIF) Beyond 2026**

WHEREAS recent municipal infrastructure funding programs by the Government of Canada and Province of Ontario have tended to prioritize growth-related or housing-enabling infrastructure projects over infrastructure renewal needs;

AND WHEREAS the Government of Ontario has regulated municipal infrastructure asset management through O. Reg 588/17 (Asset Management Planning for Municipal Infrastructure) under the *Infrastructure for Jobs and Prosperity Act, 2015*;

AND WHEREAS municipal asset management plans and the Financial Accountability Office of Ontario have identified that municipalities have significant state-of-good-repair backlogs and renewal needs for infrastructure;

AND WHEREAS the Government of Ontario doubled the Ontario Community Infrastructure Fund (OCIF) from \$200M/year to \$400M/year for 2021-2026 but has not publicly committed to maintaining this level of funding beyond 2026;

AND WHEREAS the OCIF has become a vital and indispensable resource for municipalities, assisting them with improving their asset management programs and meeting community-preserving infrastructure renewal needs;

AND WHEREAS increased geopolitical uncertainty is threatening the economic prosperity of Canada, Ontario, and every municipality;

AND WHEREAS municipal infrastructure is a key enabler and preserver of economic prosperity;

AND WHEREAS the Municipal Finance Officers' Association of Ontario (MFOA) has heard from its members and their municipalities concerns regarding the potential erosion of existing municipal infrastructure and thus service levels in light of the ongoing focus on housing-enabling infrastructure by grant funding programs;

NOW THEREFORE BE IT RESOLVED that **THE MUNICIPALITY OF _____** supports MFOA's letter to the Ministry of Infrastructure requesting that the doubling of the Ontario Community Infrastructure Fund be made permanent in advance of the allocations for the 2027 calendar year, helping municipalities to continue building housing-enabling infrastructure while preserving the economic value provided by existing infrastructure.

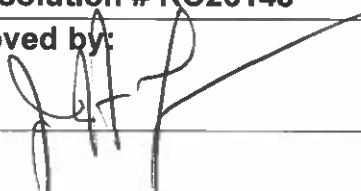
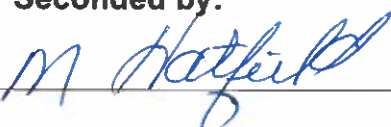


The Corporation of the Municipality of Wawa

REGULAR COUNCIL MEETING

RESOLUTION

Tuesday, July 14, 2026

Resolution # RC26148	Meeting Order:10
Moved by: 	Seconded by: 

WHEREAS recent municipal infrastructure funding programs by the Government of Canada and Province of Ontario have tended to prioritize growth-related or housing-enabling infrastructure projects over infrastructure renewal needs;

AND WHEREAS the Government of Ontario has regulated municipal infrastructure asset management through O. Reg 588/17 (Asset Management Planning for Municipal Infrastructure) under the *Infrastructure for Jobs and Prosperity Act, 2015*;

AND WHEREAS municipal asset management plans and the Financial Accountability Office of Ontario have identified that municipalities have significant state-of-good-repair backlogs and renewal needs for infrastructure;

AND WHEREAS the Government of Ontario doubled the Ontario Community Infrastructure Fund (OCIF) from \$200M/year to \$400M/year for 2021-2026 but has not publicly committed to maintaining this level of funding beyond 2026;

AND WHEREAS the OCIF has become a vital and indispensable resource for municipalities, assisting them with improving their asset management programs and meeting community-preserving infrastructure renewal needs;

AND WHEREAS increased geopolitical uncertainty is threatening the economic prosperity of Canada, Ontario, and every municipality;

AND WHEREAS municipal infrastructure is a key enabler and preserver of economic prosperity;



The Corporation of the Municipality of Wawa

REGULAR COUNCIL MEETING

RESOLUTION

AND WHEREAS the Municipal Finance Officers' Association of Ontario (MFOA) has heard from its members and their municipalities concerns regarding the potential erosion of existing municipal infrastructure and thus service levels in light of the ongoing focus on housing-enabling infrastructure by grant funding programs;

NOW THEREFORE BE IT RESOLVED that The Corporation of the Municipality of Wawa supports MFOA's letter to the Ministry of Infrastructure requesting that the doubling of the Ontario Community Infrastructure Fund be made permanent in advance of the allocations for the 2027 calendar year, helping municipalities to continue building housing-enabling infrastructure while preserving the economic value provided by existing infrastructure.

RESOLUTION RESULT		RECORDED VOTE		
☒	CARRIED	MAYOR AND COUNCIL	YES	NO
☐	DEFEATED	Mitch Hatfield		
☐	TABLED	Cathy Cannon		
☐	RECORDED VOTE (SEE RIGHT)	Melanie Pilon		
☐	PECUNIARY INTEREST DECLARED	Jim Hoffmann		
☐	WITHDRAWN	Joseph Opato		

Disclosure of Pecuniary Interest and the general nature thereof.

- ☐ Disclosed the pecuniary interest and general name thereof and abstained from the discussion, vote and influence.

Clerk: _____

MAYOR – MELANIE PILON	CLERK – MAURY O'NEILL

Phone: (705) 676-2416
Fax: (705) 676-2121
Box 10, Latchford, On. P0J 1N0
www.latchford.ca



Premier Doug Ford
Premiers Office, Room 281
Main Legislative Building, Queen's Park
Toronto, ON
M7A 1A5

Sent via email: premier@ontario.ca

August 20th, 2026

Re: Funding for Official Plan and Comprehensive Zoning By-law Reviews

Dear Premier Ford,

On behalf of the Council of the Corporation of the Town of Latchford, I am writing to provide you with a copy of Resolution No. 26/150, adopted by Council on August 18, 2026.

Small, rural and northern municipalities require current Official Plans and Zoning By-laws to support housing, attract investment, encourage economic development and responsibly plan for infrastructure and municipal services. However, completing comprehensive reviews of these documents can place a significant financial burden on municipalities with limited tax bases, staffing capacity and financial resources.

The Town of Latchford recently applied to the Northern Ontario Heritage Fund Corporation for assistance with modernizing its land-use planning framework. The Town was advised that stand-alone studies are not eligible under the current program guidelines. This funding gap may force smaller municipalities to delay necessary planning updates or redirect limited municipal funds away from other essential services.

Council is respectfully requesting that the Government of Ontario establish a dedicated, sustainable and recurring funding program to assist municipalities with the costs of reviewing and updating Official Plans and Comprehensive Zoning By-laws. The program should recognize the differing financial and administrative capacities of municipalities and provide enhanced assistance to small, rural, northern and lower-tier municipalities.

Eligible expenses should include professional planning services, technical studies, public and Indigenous consultation where applicable, mapping and geographic information system updates, growth analyses, servicing and infrastructure assessments, and other supporting work required to develop modern and effective planning documents.

We respectfully ask your government to recognize Official Plans and Zoning By-laws as critical housing-enabling and economic development infrastructure. Providing municipalities with the resources to complete this important work will help remove barriers to development, create greater certainty for residents and investors, and better position communities across Ontario for responsible and sustainable growth.

Thank you for your consideration of this request. We would welcome the opportunity to discuss this matter further with you or the appropriate provincial representatives.

Kindest Regards,

MRobinson

Malorie Robinson
CAO/Clerk-Treasurer
Town of Latchford

Cc:

Minister of Municipal Affairs and Housing, Rob Flack minister.mah@ontario.ca

Minister of Finance, Peter Bethlenfalvy minister.fin@ontario.ca

Minister of Economic Development, Job Creation and Trade, Vic Fedeli, medjct.minister@ontario.ca

Minister of Northern Economic Development and Growth, George Pirie mnedg.minister@ontario.ca

Federal Economic Development Agency for Northern Ontario, Patti Hadju patty.hajdu@parl.gc.ca

MP Nipissing – Timiskaming, Pauline Rochefort pauline.rochefort@parl.gc.ca

MPP Timiskaming – Cochrane, John Vanthof jvanthof-qp@ndp.on.ca

Association of Municipalities of Ontario (AMO) resolutions@amo.on.ca

Federation of Northern Ontario Municipalities (FONOM) fonom.info@gmail.com

Rural Ontario Municipal Association (ROMA) roma@roma.on.ca

Northwestern Ontario Municipal Association (NOMA) admin@noma.on.ca



CORPORATION OF THE TOWN OF LATCHFORD RESOLUTION

Resolution No.: 26/150

Date: August 18th, 2026

MOVED BY: Councillor Newell

SECONDED BY: Councillor McDonald

Whereas, municipalities are required to plan for responsible growth, housing, economic development, infrastructure, environmental protection and the long-term needs of their communities through comprehensive land-use planning documents, including Official Plans and Zoning By-laws;

And whereas, Official Plans and Zoning By-laws must be periodically reviewed and updated to ensure they remain consistent with current provincial legislation, policies, community needs, development pressures and opportunities for economic growth;

And whereas, the cost of undertaking comprehensive Official Plan and Zoning By-law reviews can represent a significant financial burden, particularly for small, rural and northern municipalities with limited tax bases, staffing capacity and financial resources;

And whereas, outdated planning documents can create barriers to residential, commercial and industrial development, limit a municipality's ability to respond to changing economic opportunities, and make it more difficult to identify and prepare lands for future growth;

And whereas, modern and current planning documents provide municipalities, residents, businesses and investors with greater certainty regarding where and how development can occur and allow municipalities to proactively plan for housing, employment lands, infrastructure and municipal services;

And whereas, investment in municipal planning is an investment in economic development, housing readiness and community growth, as updated Official Plans and Zoning By-laws can help municipalities remove unnecessary barriers to development and establish clear policies to support new investment;

And whereas, the Town of Latchford applied to the Northern Ontario Heritage Fund Corporation (NOHFC) for assistance with the modernization of its land-use planning framework and was advised that stand-alone studies are ineligible under the current NOHFC program guidelines;

And whereas, municipalities should not be required to choose between funding essential municipal services and undertaking the comprehensive planning work necessary to position their communities for future housing and economic growth;

Now therefore be it resolved that, the Council of the Corporation of the Town of Latchford hereby calls upon the Government of Ontario to establish a dedicated and

sustainable funding program to assist municipalities with the costs associated with reviewing, updating and modernizing Official Plans and Comprehensive Zoning By-laws;

And further that, such a funding program recognize the differing financial and administrative capacities of municipalities and provide enhanced funding opportunities for small, rural, northern and lower-tier municipalities where the cost of comprehensive planning reviews can represent a disproportionate burden on the municipal tax base;

And further that, eligible costs include, but not be limited to, professional planning services, technical studies and background reports required to support Official Plan and Zoning By-law reviews, public and Indigenous consultation where applicable, mapping and geographic information system updates, growth and development analysis, infrastructure and servicing assessments, and other supporting work necessary to establish modern and effective municipal planning documents;

And further that, the Province recognize municipal Official Plans and Zoning By-laws as critical economic development and housing-enabling infrastructure that provide the regulatory foundation necessary to support investment, development and sustainable community growth;

And further that, consideration be given to establishing a recurring funding intake so municipalities can undertake required planning reviews proactively rather than delaying necessary updates because of financial constraints;

And finally that, a copy of this resolution be circulated to the Premier of Ontario; the Minister of Municipal Affairs and Housing; the Minister of Finance; the Minister of Economic Development, Job Creation and Trade; the Minister of Northern Economic Development and Growth; the Minister of Infrastructure; the Federal Economic Development Agency for Northern Ontario (FedNor); John Vanthof, MPP for Timiskaming—Cochrane; Pauline Rochefort, MP Nipissing-Timiskaming; the Association of Municipalities of Ontario (AMO); the Federation of Northern Ontario Municipalities (FONOM); the Northwestern Ontario Municipal Association (NOMA); the Rural Ontario Municipal Association (ROMA); and all municipalities in Ontario, requesting their support and endorsement of this resolution.

CARRIED



The Corporation of the Municipality of Wawa

REGULAR COUNCIL MEETING

RESOLUTION

Tuesday, August 11, 2026

Resolution # RC26159	Meeting Order: 6
Moved by: 	Seconded by: 

WHEREAS the Canadian Centre for Policy Alternatives (CCPA) has identified that Ontario hospitals are significantly underfunded relative to the growing demand for health care services; and

WHEREAS the CCPA's report, Failure by Design, identifies that smaller and rural hospitals are disproportionately affected by provincial underfunding; and

WHEREAS rural communities, including the Municipality of Wawa, depend on stable and adequately funded hospitals to provide timely access to emergency, acute, and specialized health care services; and

WHEREAS prolonged emergency department wait times, increasing health care costs, staffing shortages, and limited capacity continue to place significant strain on Ontario's health care system; and

WHEREAS maintaining access to high-quality health care services is essential to the health, safety, economic development, and long-term sustainability of northern and rural Ontario communities;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Municipality of Wawa hereby supports the Municipality of Central Manitoulin and the Municipality of Northeastern Manitoulin and the Islands in their request that the Province of Ontario provide immediate and sustained funding to strengthen Ontario's hospital system, including increased operating funding for small and rural hospitals to address capacity pressures, improve patient care, and reduce emergency department wait times; and



The Corporation of the Municipality of Wawa

REGULAR COUNCIL MEETING

RESOLUTION

BE IT FURTHER RESOLVED THAT a copy of this resolution be forwarded to:

- The Honourable Doug Ford, Premier of Ontario;
- The Honourable Sylvia Jones, Deputy Premier and Minister of Health;
- Bill Rosenberg, MPP, Algoma–Manitoulin;
- The Association of Municipalities of Ontario (AMO);
- The Rural Ontario Municipal Association (ROMA);
- The Municipality of Central Manitoulin;
- The Municipality of Northeastern Manitoulin and the Islands; and
- All Ontario municipalities for their consideration and support.

RESOLUTION RESULT		RECORDED VOTE		
☐	CARRIED	MAYOR AND COUNCIL	YES	NO
☐	DEFEATED	Mitch Hatfield		
☐	TABLED	Cathy Cannon		
☐	RECORDED VOTE (SEE RIGHT)	Melanie Pilon		
☐	PECUNIARY INTEREST DECLARED	Jim Hoffmann		
☐	WITHDRAWN	Joseph Opato		

Disclosure of Pecuniary Interest and the general nature thereof.

- ☐ Disclosed the pecuniary interest and general name thereof and abstained from the discussion, vote and influence.

Clerk: _____

MAYOR – MELANIE PILON	CLERK – MAURY O'NEILL
	

Municipal Council Report

Date: September 16, 2026

To: Mayor and Members of Council

From: Brigitte Tremblay, Treasurer / Tax Collector

Subject: Renewal of Municipal Insurance Program

Purpose

The purpose of this report is to seek Council's approval to renew the Municipal Insurance Program for The Corporation of the Township of Dubreuilville with Intact Public Entities Inc. in Partnership with BrokerLink Inc. for the upcoming coverage period.

Background

The Township of Dubreuilville maintains an annual Municipal Insurance Program to ensure comprehensive coverage for municipal operations, assets, and liabilities. The program provides essential protection against a variety of risks faced by the municipality, including general liability, property, and cyber risks.

Renewal Details

Intact Public Entities Inc. has provided a renewal proposal for the period:

October 1, 2026 – September 30, 2027

The renewal includes the following premiums:

- Annual Premium (excluding taxes): \$93,423

- Cyber Insurance Coverage: \$5,000

Total Annual Premium (excluding taxes): \$98,423

For comparison, the total premium for the 2025–2026 coverage period was \$82,601 (excluding taxes), inclusive of Cyber Insurance coverage.

Financial Impact

The renewal premium is consistent with the current market rates for municipal insurance. Funds for the insurance program have been allocated within the Township's 2026–2027 operating budget.

Recommendation

It is recommended that Council approve the renewal of the Municipal Insurance Program with Intact Public Entities Inc. for the period of October 1, 2026 to September 30, 2027 at an annual premium of \$93,423 (excluding taxes), inclusive of Cyber Insurance coverage.

Respectfully submitted,



Brigitte Tremblay
Treasurer / Tax Collector

AIDEZ-NOUS À NOMMER NOTRE PARC!

Notre parc fait partie de Dubreuilville depuis des générations... mais saviez-vous qu'il n'a jamais eu de nom officiel? Avec les améliorations qui s'en viennent — notamment de nouvelles infrastructures de jeux et le tout premier jeu d'eau de Dubreuilville — nous croyons que c'est le moment idéal de donner enfin un nom à cet espace communautaire bien aimé! Et qui de mieux pour le nommer que notre communauté? ❤️

Le Canton de Dubreuilville invite les résidents et propriétaires à proposer leurs idées pour le nom officiel du parc. Nous recherchons un nom qui reflète Dubreuilville, notre histoire, notre culture, notre environnement naturel ou ce que ce lieu de rassemblement représente pour notre communauté. Le nom proposé peut également rendre hommage à une personne qui a laissé sa marque dans notre communauté par son bénévolat, son engagement ou sa contribution à Dubreuilville.

COMMENT PARTICIPER

Faites-nous parvenir:

Le nom que vous proposez pour le parc

Une courte explication de ce qui a inspiré votre choix

Votre nom et vos coordonnées

PRIX

La personne ayant proposé le nom gagnant recevra [PRIX / une carte-cadeau de ____ \$] et sera reconnue lors de l'annonce officielle du nom du parc!

NOS ÉLÈVES AURONT AUSSI LEUR MOT À DIRE!

Une fois les noms finalistes sélectionnés, les classes de nos écoles locales seront invitées à voter pour leur nom préféré. Les résultats du vote des élèves contribueront à déterminer le nom qui sera présenté au Conseil municipal pour approbation finale.

Le concours est ouvert aux résidents et propriétaires du Canton de Dubreuilville.

Si le nom gagnant est proposé par plus d'une personne, un tirage au sort déterminera la personne qui recevra le prix.

C'EST NOTRE PARC DEPUIS DES GÉNÉRATIONS. MAINTENANT, DONNONS-LUI UN NOM.



HELP US NAME OUR PARK!



Our park has been part of Dubreuilville for generations... but did you know it has never had an official name? With exciting improvements on the way — including new playground infrastructure and Dubreuilville's first splash pad — we think now is the perfect time to finally give this well-loved community space a name of its own! And who better to name it than our community? ❤️

The Township of Dubreuilville is inviting residents and property owners to submit their ideas for an official park name. We're looking for a name that reflects Dubreuilville, our history, our culture, our natural surroundings, or what this gathering place means to our community. The proposed name may also honour someone who has made a lasting contribution to our community through volunteerism, involvement or service to Dubreuilville.



HOW TO ENTER

Send us:

Your suggested park name

A short explanation of what inspired your choice

Your name and contact information



PRIZE

The person who submits the winning name will receive a [PRIZE / \$___ gift card] and will be recognized when the park's official name is announced!



OUR STUDENTS WILL HAVE A SAY TOO!

Once the finalists have been selected, classes at our local school will be invited to vote for their favourite name. The results of the student vote will help determine the name that will be presented to Council for final approval.

The contest is open to residents and property owners of the Township of Dubreuilville. If the same winning name is submitted by more than one person, a random draw will determine the prize winner.

IT'S BEEN OUR PARK FOR GENERATIONS. NOW LET'S GIVE IT A NAME. ❤️

Submit your entry to:
ccroft@dubreuilville.ca

Contest deadline:
October 16, 2026



By-Law No. 2026-41

Being a By-law to confirm the proceedings of the Council of the Corporation of the Township of Dubreuilville at its regular meeting held on September 23, 2026.

WHEREAS Section 9 of the Municipal Act, 2001, S.O. 2001, Chapter 25, provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act; and

WHEREAS Section 5(1) of the Municipal Act, 2001, S.O. 2001, Chapter 25, provides that the powers of a municipal corporation are to be exercised by its Council; and

WHEREAS Section 5(3) of the said Municipal Act provides that the powers of every Council are to be exercised by by-law; and

WHEREAS it is deemed expedient that the proceedings of the Council of the Corporation of the Township of Dubreuilville at the September 23, 2026, meeting be confirmed and adopted through a confirmatory by-law;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the Township of Dubreuilville enacts the following as a By-Law:

1. The actions of the Council of the Corporation of the Township of Dubreuilville in respect of each recommendation and in respect of each motion and resolution passed, and other action taken by Council at the September 23, 2026, meeting is hereby adopted, ratified and confirmed as if all such proceedings were expressly embodied in this By-Law.
2. That where no individual by-law has been or is passed with respect to the taking of any action authorized in or by the above-mentioned minutes or with respect to the exercise of any powers by the Council in the above-mentioned minutes, then this by-law shall be deemed for all purposes to be the by-law required for approving and authorizing and taking of any action authorized therein or thereby, or required for the exercise of any powers therein by the Council.
3. That the Mayor and the CAO-Clerk of the Corporation of the Township of Dubreuilville are hereby authorized and directed to do all things necessary to give effect to the said action of the Council or to obtain approvals where required and, except where otherwise provided, the Mayor and the CAO-Clerk are hereby directed to execute all documents necessary on behalf of the Corporation of the Township of Dubreuilville and to affix the Corporate Seal thereto.

4. That this By-law shall come into force and take effect upon the passing thereof.

READ a first, second and third time and be finally passed this 23rd day of September 2026.

MAYOR

CAO-CLERK